



To: Board of Trustees  
From: Jean Goodnow  
Re: Board of Trustee Resolution-Strategic Value  
Date: September 1, 2016

The Michigan Community College Association again collaborated with the Michigan legislature to develop performance metrics for community colleges to identify their strategic value to local communities and regional economies. This is the fifth year that these performance metrics are in place.

To receive State appropriations through the strategic value formula component, each community college is required to pass a Board of Trustee resolution that provides specific examples of how the College meets these performance metrics (or best practice measures). The three strategic value categories are as follows:

- Economic Development and Business or Industry Partnerships
- Educational Partnerships
- Community Services

Additional State appropriations for community college operations (that exceed the amounts appropriated for operations in fiscal year 2015-16) will be distributed based on a formula. The strategic value component is 5 percent of this formula and will be distributed with the November installment payment (if the performance metrics are met).

The Board of Trustees is required to properly pass a resolution (and submit it to the state by October 15, 2016), which specifically indicates that Delta College has met 4 out of 5 performance metrics within each category. As reflected on the attached document, Delta College has met all of the performance metrics. Therefore, the administration requests Board of Trustee approval of the following resolution at its September 13, 2016 meeting:

It is the recommendation of the administration that the Delta College Board of Trustees certify to the State Budget Director that Delta College has met 4 out of 5 best practices listed in each of the categories required through Public Act Number 249 of 2016, Section 230 (3).

Details of the strategic value categories and the specific performance metrics required through this legislation are included on the attached report document.

Please contact me if you have additional questions.

## Delta College - Local Strategic Value Report

This table includes information related to Delta College’s activities to meet the best practices in each category. Delta College has met all of the best practices, therefore meets the “4 out of 5 best practices” as required by the State of Michigan.

Best Practices by Category	Examples of Adherence
<b>Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)</b>	
<p>(i) The community college has active partnerships with local employers including hospitals and health care providers.</p>	<ul style="list-style-type: none"> <li>• Delta College has signed agreements with area hospitals and healthcare facilities for nursing, allied health, and short-term occupational health programs. In the Fall 2016 semester, the College has clinical sites for the following programs: Athletic Training (1), Certified Nursing Assistant (11 sites), Dental Hygiene/Assisting (31 sites), EMT (4 sites), Fitness (9 sites), Health Unit Coordinator (4 sites), Nursing (27 sites), Phlebotomy (4 sites), Physical Therapy Assistant (57 sites), Radiography (14 sites), Respiratory Care (9 sites), Diagnostic Medical Sonography (23 sites) and Surgical Technology (9 sites).</li> <li>• The 2016 Delta College Asthma Camp brought 38 campers from the Great Lakes Bay Region to campus, who were assisted by 16 second year students who acted as mentors. Activities included education, appropriate tools to manage asthma, breakfast, lunch and an afternoon in the Delta pool with funding from Alpha Kappa Alpha and St. Mary's of Michigan in Saginaw.</li> <li>• Delta College has 39 Advisory Committees to provide information and support to occupational programs with over 600 members. Advisory Committees are in Business &amp; Information Technology (7), English (1), Health &amp; Wellness (10), Humanities (2), Science (3), Social Science (4) and Technical Trades &amp; Manufacturing (12).</li> <li>• The College operates the Helen Nickless Dental Clinic to provide care to community members who have little to no access to dental services.</li> <li>• Delta partners with McLaren Bay Region, MidMichigan Hospital and Mobile Medical Response for on-site Emergency Medical Technician. Students successfully completing the program and testing are licensed through the Michigan Department of Health and Human Services and certified through the National Registry of Emergency Medical Technicians.</li> <li>• Delta College has organized a STEM Talent Institute to help focus on strengthening technical skills needed in the economy, with work being driven by employer demand. Delta is uniquely positioned to lead this initiative in our region since a majority of majors are STEM-related and addressed by Delta College program and course offerings.</li> <li>• Delta College conducts interdisciplinary simulations in the renovated Health Professions Building, incorporating technology and the use of simulation manikins. These learning experiences positively impact students and demonstrate collaboration. Based upon the feedback of</li> </ul>

Best Practices by Category	Examples of Adherence
	<p>area hospitals and medical providers, the training technology helps students gain an understanding of what the workplace will be like upon their graduation subsequent employment.</p> <ul style="list-style-type: none"> <li>• In April 2016, Delta College Health and Wellness Division students and faculty, along with Paramedic students from Mobile Medical Response, collaborated in an inter-professional simulation scenario. Thirty-seven students from Delta College and 3 students from MMR participated in the 5-hour scenario. This simulation exposed students to delivering collaborative care in practice, allowing them to learn with, about and from each other in a realistic health care situation.</li> <li>• Delta College operates Fast Start™ training programs in collaboration with local employers including Dow Chemical, Nexteer Automotive, and Morley Company.</li> <li>• Delta offers two agriculture programs of study, in partnership with Michigan State University. Covering Agriculture Operations and Fruit/Vegetable Crop Management, they are in response to demand from industry, as identified through an online survey the College conducted, with Michigan Agri-Business Association (MABA) members. Enrollment increased from 12 students in the first year, to 39 declared students in the second year.</li> <li>• Due to industry demand, Delta College developed a new Associate’s Degree in Heavy Duty Diesel Service Technology, and is working on a post associate program in Surgical First Assistant Certificate.</li> </ul>
<p>(ii) The community college provides customized on-site training for area companies, employees, or both.</p>	<ul style="list-style-type: none"> <li>• Delta College Corporate Services provides customized on-site training for area employers. In 2015-2016, Corporate Services provided training for Andrews Hooper &amp; Pavlik, Brown Dairy Equipment, Case Systems, City of Bay City, Dow Chemical, Duro-Last Roofing, Eco-Bio Plastics, Euclid Industries, GM Powertrain, General Motors SMCO, Labadie Auto, Magliner, Means Industries, Michigan Sugar, Midland Cogeneration Venture, Nexteer, SC Johnson, and XALT Energy.</li> <li>• Delta College also conducted industry testing for several area employers including Tower Automotive, Clare Gladwin RESD, Vantage Plastics, Means Industries, City of Bay City and Michigan Sugar.</li> <li>• Delta partnered with the ASF Industry Education Alliance to host an Automotive Youth Education Systems (AYES) training day to update instructors throughout the state.</li> <li>• Delta College is a member of the Haas Technical Education Center Network. This is an industry &amp; education led initiative that enables manufacturing technology educators and their schools to acquire the latest Computer Numeric Control (CNC) machine tools and related CNC ancillary equipment, software and educational materials. The goals are to provide students with a relevant, high tech and hands-on educational experience.</li> <li>• Delta partnered with the Saginaw County Fire Chiefs Association for Fire Fighter I &amp; II certification. Students successfully completing the</li> </ul>

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	<p>program, which is offered at the Saginaw Township Fire Department, are certified through the Michigan Office of Fire Fighter Training.</p> <ul style="list-style-type: none"> <li>Delta College offers police academy training for students and also provided wide ranging in-service training (including Use of Force, Driving, CPR, Tactics, Report Writing, Patrol Tactics, etc.) for area law enforcement officers, as continuing education opportunities.</li> </ul>
<p>(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.</p>	<ul style="list-style-type: none"> <li>For over 13 years, Delta College has sponsored a Michigan Small Business Development Center (MI-SBDC) on campus. SBDC staff provide services in Arenac, Bay, Midland, and Saginaw Counties.</li> <li>The Great Lakes Bay MI-SBDC served 345 businesses, helped 26 business start-ups, helped businesses create and retain 465 jobs, and assisted in over \$14.6 million of capital formation in 2015.</li> <li>The published IMPLAN 2015 Economic Impact Report credits the Great Lakes Bay Regional Center at Delta College with the State-wide net impact of 948 jobs, Sales Growth of \$145.1 million, State Tax revenue of \$3.5 million and Federal Tax revenue of \$13 million as a result of client activity reported.</li> <li>Delta’s MI-SBDC also supports Business <i>Resource Centers</i> (BRC’s) throughout the community. BRC’s feature business resources, reference books, a series of “How to Start a...” business development guides, Internet accessible computer station(s) with specialized business software and a study area for self-research. Locations are in Bay City, Midland, Saginaw and Standish as well as on the campus of Delta College.</li> </ul>
<p>(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.</p>	<ul style="list-style-type: none"> <li>Delta College joined other Michigan community colleges to offer the Michigan Advanced Technician Training (MAT2) program, to combine classroom instruction with paid work experience in a three-year program in the field of CNC.</li> <li>Delta added an Instrumentation curriculum that shows strong support from major employers in our region. Instrumentation Technicians calibrate, repair and test manufacturing controls that measure processes in industry production.</li> <li>Delta’s technological advancement helps deliver educational simulations, in partnership with CMU Medical School, so nursing students and residents can work together in learning scenarios.</li> <li>The College’s Technical Trades and Manufacturing wing (TTM) was built under the MTEC philosophy. There are multiple industry partnerships where employers contribute expertise to curriculum development and companies provide equipment donations. These labs are used to educate academic students, retrain dislocated workers and upgrade incumbent worker’s skills.</li> <li>Delta has a long-standing relationship with the Great Lakes Bay Manufacturing Association and worked with its members to develop a CNC accelerated certificate and degree program, to meet identified regional industry needs.</li> </ul>

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	<ul style="list-style-type: none"> <li>• Faculty and staff work with the American Welding Society (AWS) local chapter on certification and program alignment</li> <li>• Faculty also conduct interviews and program/portfolio reviews for students seeking American Institute of Architects (AIA) scholarships.</li> </ul>
<p>(v) The community college has active partnerships with local or regional workforce and economic development agencies.</p>	<ul style="list-style-type: none"> <li>• Delta College has a very active partnership with the Great Lakes Bay Michigan Works! Staff members serve on the Education Advisory Group (EAG), the College partners on Fast Start and other economic development projects, participates in workforce strategic planning, and attends Workforce Development Board (WDB) meetings.</li> <li>• There is a strong partnership with Michigan Works! for the Fast Start™ programs to retrain dislocated workers, and Michigan Works! sponsors students in academic and short-term occupational training programs.</li> <li>• The College also partners with the Thumb Michigan Works! and Gratiot-Isabella Michigan Works! to provide organizational development courses to participants so they would be knowledgeable about professionalism in the workplace.</li> <li>• The Michigan Works! partnerships also enabled Delta College to provide corporate training using Skilled Trades Training Fund grant dollars resulting in training for Brown Dairy Company and Magliner.</li> <li>• Delta College partnered with Saginaw Future and Great Lakes Bay Michigan Works! to convene diesel industry businesses and identify a need for diesel technicians. Industry partners participated in a survey for key skills for an entry level technician, provided input into their hiring needs and identified barriers to hiring. Result was commitment from Delta College to create an AAS Diesel Technology program and offer a Diesel Fast Start short-term job training program. Additional letters from business and economic development agencies supported Delta College's request for grant funding to purchase equipment for the program. This resulted in Delta receiving \$780,000 in support of the Diesel program.</li> <li>• Delta College partners with the three economic development agencies: Bay Future, Saginaw Future and Midland Tomorrow. Top College administrators serve on their Board of Directors and they work closely with College personnel on job retention, job creation, legislative issues and job retraining projects.</li> </ul>
<b>Category B: Educational Partnerships (must meet 4 of 5)</b>	
<p>(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, concurrent enrollment, direct credit, middle college, or academy programs.</p>	<ul style="list-style-type: none"> <li>• Delta College hosts the Great Lakes Bay Early College (GLBEC) on campus, which provides students with preparatory classes for transition to college and supports them after they enroll in college. Upon completion of their fifth year in the Early College program, students achieve a high school diploma from their home district, a Technical Certificate from the Michigan Early Middle College Association and an official transcript for courses taken at Delta College. Currently, 40 GLBEC students are dual enrolled at Delta.</li> </ul>

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	<ul style="list-style-type: none"> <li>• In 2015-16, Delta College had 137 signed articulation agreements with 30 high schools/ISD Career Centers (5 new secondary articulation agreements being signed with 4 high schools/ISDs). There were 2,695 courses articulated for a total of 6,096 credit hours, which served a total of 921 students. Delta also has 1 Statewide Articulation Agreement for Automotive with the Michigan Dept. of Education.</li> <li>• Dual enrollment at Delta College for fall 2015 totaled 807 students. Current data for fall 2016 indicates that Delta College will have just over 900 dual enrollment students attending.</li> <li>• Delta College has a dual-enrollment Early College agreement with several school districts. Current fall 2016 data indicates enrollment for the following early college students: Birch Run Early College (105 students); Coleman Early College (1 student); Meridian Early College (144 students); Hemlock Middle Early College (42 students); Merrill Early College (24 students); and Bullock Creek Early College (20 students). And, Delta offers enhanced dual enrollment programs at Freeland High School, the Delta College Midland Center and Tuscola Technology Center.</li> <li>• Dual enrollment students have taken classes at each of Delta’s off campus centers, including our Ricker Center. Specific dual enrollment courses were placed at the Midland Center based on requests from high schools that are serviced by the Midland ESA. The schools are providing a bus route that picks kids up from each of the high schools and transports to and from the Delta College Midland Center.</li> <li>• Delta College provides a 30-week, Skilled Trades Career Exploration program to Carrollton High Schools seniors from Saginaw to teach skilled trades. The program covers safety, blueprint and gauge reading, hydraulics/pneumatics, machine tool, CNC, chemical processing, rigging, electrical, construction, small engine, HVAC, welding leadership and professionalism in the workplace. Students earn high school credit for attending and are understanding trades skills necessary for high demand jobs in the region.</li> <li>• Delta College hosts Project Search, with Bay/Arenac Public Schools, Michigan Rehabilitation Services and Do –All. It is a one-year internship program for adult students with mild cognitive disabilities, with a goal of acquiring marketable work skills necessary for employment.</li> </ul>
<p>(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or Science Olympiad.</p>	<ul style="list-style-type: none"> <li>• The Delta College Mathematics Division has hosted the Middle School Mathematics Competition, which is open to 6<sup>th</sup>, 7<sup>th</sup> and 8<sup>th</sup> grade students, since 1997. In 2016, the competition hosted approximately 400 middle school students from 27 area schools, including the counties of Bay, Midland, Saginaw, Isabella, Gratiot, Shiawassee, Genesee, Tuscola, Lapeer, St. Clair, Huron and Clare.</li> <li>• The Science Olympiad program was created 32 years ago in Michigan to increase student interest in science and improve the quality of science education. Students from 6<sup>th</sup> through 12<sup>th</sup> grade from a seven</li> </ul>

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	<p>county region compete at Delta and move on to state tournaments. Science Olympiad promotes hands-on, problem solving and skill-building activities.</p> <ul style="list-style-type: none"> <li>• The 2015 Great Lakes Bay Regional Science &amp; Engineering Festival, which targeted 6th-8th grade participants from all of the middle schools in the College’s district, was held on campus. Delta collaborated with The Dow Chemical Company and Michigan Technological University’s MindTrekking program to showcase the careers available in STEM in the region in an exciting and captivating environment filled with interactive activities for the students. Over 3,300 middle school students and staff attended on the first day, with hundreds of families attending the next day.</li> <li>• Delta College hosted numerous academic summer camps for students grades 2<sup>nd</sup> to 11<sup>th</sup>. Camps focused on STEM based education, arts and literature. Delta hosted 28 Summer Camps in 2016, with over 450 campers attending from Saginaw, Bay and Midland counties. Popular topics included: Hogwarts Summer School, Go-Kart Builders, Exploring Energy Through STEM, Television Production, LEGO® Engineering and Robotics, Cartoon Animation Using Photoshop, Camp Invention EPIC™ and Camp Invention Project™, From Farm to Fork; An Agri-Science Experience, My First Car and Start Your Engines.</li> <li>• To help expand the reach of summer education to at risk elementary youth, Delta College partnered with Washington Elementary, Bay City to send 50 kids to summer camps. This experience included transportation, lunch, and a full day camp experience. Additionally, 56 students from “Possible Dream” program attended camps.</li> <li>• Camp Health &amp; Wellness brought 76 students, 9<sup>th</sup> through 12<sup>th</sup> grade, to campus. Students were offered hands-on interactive breakout sessions exploring the various careers within the health sciences career pathway. These sessions were led by area health professionals and college and career center instructors.</li> <li>• Summer Camps offered “Train Your Brain: Become a Master Student” that had 34 students attend to learn positive study habits, test taking strategies, note taking skills and time and stress management.</li> <li>• Delta College also offered “Prepped for Success: SAT® Prep and College Readiness with 15 total students enrolled.</li> <li>• Delta College continued providing a Junior Police Academy camp, attended by 14 campers, in partnership with the Michigan State Police.</li> </ul>
(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search, upward bound, or other	<ul style="list-style-type: none"> <li>• Delta College requires all first time degree seeking students to attend a face-to-face Orientation. This is a half-day program for new students offers optional sessions for parents, guardians, or spouses. Students participate in group activities and individual academic advising sessions, meet other new students, learn about Delta policies and academic support services, the requirements of their academic programs, receive their Delta ID cards, and register for their first and second semester classes.</li> </ul>

Best Practices by Category	Examples of Adherence
<p>activities to promote college readiness in area high schools and community centers.</p>	<ul style="list-style-type: none"> <li>• Delta College actively works with area groups to help build a college-going culture. Support is given especially to students in the Bay Commitment – which provides scholarships for students to attend either Delta College or Saginaw Valley State University - and the Saginaw Promise Zone. Bay’s scholarships focus on assisting economically challenged first-generation college students, while Saginaw offers last-dollar scholarships for those who consistently enrolled in the Saginaw Public Schools.</li> <li>• Delta College worked with the Saginaw Transit Authority and Regional Services (STARS) to secure the Regional Educational Line, which is a direct route to and from the campus to the Saginaw Ricker Center. This line serves Delta and SVSU and helps students from the Saginaw area overcome transportation barriers in getting to campus.</li> <li>• The Possible Dream Program has served over 1,980 6<sup>th</sup> through 12<sup>th</sup> grade students with educational and enrichment activities to encourage their successful completion of high school and transition to college enrollment. This program receives financial support through the Delta College Foundation and community supporters.</li> <li>• At-risk youth who participate in the college’s Possible Dream Program, were involved in service projects during “Citizens Boot Camp Day of Service”. The day is facilitated by Public Achievement coaches and Delta’s Americorps Vista workers. It is part three of the “Citizen’s Boot Camp” workshop series, where middle school students learn processes and develop solutions for addressing community issues of concern.</li> <li>• Through the Delta Project, Delta College provides college readiness and exposure activities to more than 100 special education students.</li> </ul>
<p>(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation and testing, or recruiting, advising, or orientation activities specific to adults.</p>	<ul style="list-style-type: none"> <li>• Delta College participates in specific recruiting and orientation activities for adults including veteran’s events, Michigan Works! workshops and events, and rapid response initiatives for dislocated workers.</li> <li>• Delta College provides GED<sup>®</sup> preparation, testing and completion services. These have been increasingly needed since federal Financial Aid regulations now require copies of high school diplomas or evidence of GED<sup>®</sup> completion.</li> <li>• Delta College offers a Computer Based Testing (CBT) Center, featuring a number of products from various testing companies, including ACT<sup>®</sup>, Castle, Certiport, CollegeBoard, Comira, PAN, PeasonVue and Prometric, in areas such as licensure, certification, high school equivalency (GED<sup>®</sup> testing), academic admissions, regulatory and government testing. In addition, the Testing Center also supports all academic faculty and student testing needs.</li> <li>• Stakeholders have the opportunity to take over 1,000 licensure/ certification tests through the resources of the Delta College Testing Center, which administered over 35,000 exams in 2015-2016 to students and community members. The Center is open a minimum of 45 hours per week, with a seating capacity of 60 stations.</li> </ul>

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	<ul style="list-style-type: none"> <li>• In 2015 and 2016, Delta College was given “gold level” designation by the Michigan Veterans Affairs Agency, acknowledging its veteran-friendly status. The honor is based on the College’s on-campus, veteran-centered services to support both academic and transitional needs of veterans.</li> <li>• In order to streamline re-entry into the educational system, Delta College offers in-district residency status to all veterans who are funding their educations through the G.I. Bill®. Currently, there are about 300 students using their military educational benefits to attend Delta College.</li> <li>• Delta’s Student Activities department offered a week-long series of Financial Literacy activities in 2015 addressing “credit basics” and “effective budgeting” to help all students be able to fund their education, yet remain debt free.</li> </ul>
<p>(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.</p>	<ul style="list-style-type: none"> <li>• Delta College is a signer and participant in the Michigan Transfer Agreement (MTA), which replaced the MACRAO Transfer Agreement in the fall of 2014. Students currently pursuing the MACRAO Transfer Agreement guidelines have until the end of summer semester 2019 to complete the requirements.</li> <li>• In addition to the MTA, Delta College has 131 postsecondary articulation agreements with 25 baccalaureate institutions: Alma College, Bellevue University, Capitol College, Central Michigan University, College of Creative Studies, Colorado State University – Global Campus, Concordia University, Davenport University, Eastern Michigan University, Ferris State University, Franklin University, Kaplan University, Kettering University, Michigan State University, Michigan Technological University, Northern Michigan University, Northwood University, Palmer College of Chiropractic, Saginaw Valley State University, Siena Heights University, Spring Arbor University, University of Detroit-Mercy, University of Michigan-Flint, University of Phoenix and Walsh College.</li> <li>• In addition to these 2+2 articulation agreements, Delta College also has 3+1 agreements with Bellevue University, Davenport University, Eastern Michigan University, Ferris State University, Franklin University, Northwood University, Siena Heights University, Spring Arbor University, University of Michigan Flint and Walsh College. These agreements are reviewed bi-annually by Articulation staff and faculty to assure currency.</li> <li>• Delta College also has reverse transfer agreements with eleven universities: Central Michigan University, Eastern Michigan University, Ferris State University, Grand Valley State University, Michigan State University, Michigan Technological University, Saginaw Valley State University, University of Michigan-Ann Arbor, University of Michigan-Flint and Wayne State University and Western Michigan University.</li> <li>• Delta College operates a university/transfer center on campus with Saginaw Valley State University, Northwood University, Davenport</li> </ul>

Best Practices by Category	Examples of Adherence
	University, Central Michigan University, Michigan State University College of Agriculture, and Ferris State University.
<b>Category C: Community Services (must meet 4 of 5)</b>	
<p>(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</p>	<ul style="list-style-type: none"> <li>• Delta College provides community education through LifeLong Learning class offerings. These classes provide enrichment in arts and sciences as well as professional development. Courses and certificates are offered in the areas of Business, Health, Technical Trades and Life &amp; Leisure. Courses are provided in person at the main campus, Bay City Campus or online.</li> <li>• A Motorcycle Safety and Education Program has operated at the College for 33 years providing training to 685 residents this year. This past year, the classes were completely filled with a wait list to participate.</li> <li>• Delta College’s Lifelong Learning division offers numerous programs to community members. Examples include: continuing education and professional development programs in health, phlebotomy, medical insurance billing and coding, business, real estate fundamentals, residential building license preparation and electrical and plumbing journeyman and master license preparation.</li> <li>• The MI-SBDC, hosted by Delta College, has created and maintained Business Resource Centers for entrepreneurs throughout its region. The Centers are available at no cost to the general public and provide access to entrepreneurial and small business publications and periodicals.</li> <li>• Small Business Development Center staff provide research assistance, and business analysis to ensure entrepreneurial projects are reviewed and presented in a viable format for funding and implementation. The center works with existing businesses across the region to assist in growth strategies and deployment. Special focus groups are targeted to ensure access to resources and information based on referrals from community partners and collaborative agencies.</li> <li>• LifeLong Learning provided community outreach, classes, and services to thousands of individuals each year.</li> <li>• Delta College offers CPR/First Aid Certification and Recertification classes for all Academic Health Occupational program students prior to their clinical rotations. Classes are scheduled to make it easy for the academic students to complete required clinical pre-requisites.</li> <li>• Delta’s Career Services provides career exploration and assessment services to the surrounding communities. Residents are welcome to access our wide range of assessment tools and resources available online or in person with a Career Advisor for further assistance.</li> <li>• Delta’s Testing Services served candidates in a variety of areas such as Automotive Service Excellence (ASE) Certifications, as well as to work with area employers to provide testing to hiring candidates.</li> </ul>

Best Practices by Category	Examples of Adherence
<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<ul style="list-style-type: none"> <li>• Delta College’s Drama department produces plays each semester that are open to the public with a strong emphasis on reaching out to K-12 groups to encourage their group attendance, as field trips.</li> <li>• Cross country events, featuring high schools from across each county or regionally, are hosted frequently at Delta, which can accommodate not only the competitors, but their supporters and families.</li> <li>• The Delta College Choral Program offers concerts, presented by the three vocal ensembles: the Chorale, the Chamber Choir, and the Jazz Singers. All concerts are open to the public and are held within the community at a variety of venues.</li> <li>• The Delta College Athletic Program hosts prospect camps for 9 -12 grade for Men’s and Women’s Basketball and Women’s soccer. Our men’s basketball team hosts a Pre-Season Shootout geared towards area high school men’s basketball programs competing in a one day tournament prior to official high school season starting. We also look to host one to two high school competitions a year in the sport of basketball, providing an opportunity for high school student-athletes to play in a college setting.</li> </ul>
<p>(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.</p>	<ul style="list-style-type: none"> <li>• The Delta Sculpture Walk is a free, outdoor sculpture exhibit featuring a wonderful combination of traveling exhibits and permanent works held by Delta College. The variety showcases multiple styles and media used by the artists and sculptors. All are placed within the beautifully landscaped grounds of Delta College, in the heart of Michigan’s Great Lakes Bay Region.</li> <li>• Delta College’s art gallery, called the Galleria, is located in the Fine Arts Building and is open to the public at no cost. Exhibitions by professional contemporary artists change every 6-8 weeks throughout the academic year. The April through mid-August show is devoted to the annual Delta Art &amp; Design Student exhibition.</li> <li>• The President’s Speaker Series features prominent nationally recognized experts on a number of timely topics. Students and community members listen to a nationally known speaker on topics of societal importance and are able to communicate with the speakers in question and answer forums following the presentation.</li> <li>• The Delta College Library has more than 60,000 books and over 150 journals, magazines and newspapers, for research and information. It was designated as one of 1,257 federal depository libraries in 1963, serving the federal information needs of the 5th U.S. Congressional District in the state of Michigan, along with the faculty, staff, and students of Delta College. The Library, its resources and the Government Documents Collection are open to the community.</li> <li>• Delta College operates a Planetarium in downtown Bay City that provides ongoing educational programming for K-8<sup>th</sup> grade students, shows open to the public as a leisure activity, and supports and hosts a number of community events.</li> </ul>

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> <li>• The College operates a public broadcasting station (PBS WDCQ-TV) that broadcasts to 14 counties and a public radio station, 90.1 (in cooperation with Central Michigan University).</li> <li>• Examples of WDCQ-TV local programming include: Roaring Twenties Special, Settling In: Immigrants &amp; Cultures That Built Mid-Michigan (history), New Celtic Traditions, Currently Speaking (public affairs), Dateline Delta, Second Act: Life at 50+, Somos Hispanos (diversity), and Soul Issue: the African-American Perspective (diversity).</li> <li>• Examples of WUCX-FM local programming include: Audition Room (alternative music), Backstage Explorer (community arts), La Caliente (Tejano music), and El Sol Latino (Latino music). Additional local segments during Morning Edition include: Moments in Time (history), Lifelines (biographies), Our Universe (astronomy) and Take Five on Film (movie review).</li> <li>• Public service programs offered on WDCQ-TV include broadcast of An Evening with the Governor (and First Lady Sue Snyder), 2016 PBS Democratic Presidential Debate, PBS Newshour Special—Questions For President Obama, and American Graduate Day.</li> <li>• Delta College Public Broadcasting brought in Clifford at the Goodland Library, sponsored "Day Out With Thomas" at Huckleberry Railroad, and partnered with the Mid-Michigan Children’s Museum held two events, one with Peg + Cat and the other with Curious George.</li> <li>• Delta College Electronic Media students produce news and feature stories, which air during National Public Radio’s “Morning Edition” program. And, students produced a television documentary title “More Than A Movie: The US-23 Drive-In Experience”.</li> <li>• Delta College organized an appearance by active duty Astronaut Andrew Feustel for Delta students, community members, and area K-12 schools. The visit included a meeting with students at Delta College’s Bay City Planetarium, followed by a community presentation.</li> </ul>
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<ul style="list-style-type: none"> <li>• Delta College’s Fitness and Recreation Center is open to the public and offers a pool, weight and cardio rooms, gym, racquetball courts and locker rooms.</li> <li>• Delta’s sport facilities also include gymnasiums, soccer and baseball fields, tennis courts, hiking trails, and nature areas (640 acres).</li> <li>• Health and wellness is supported each semester when Delta opens its doors to hosting Red Cross blood donor days as well as flu shot sessions. Both are open to the public as well as to students.</li> </ul>
<p>(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</p>	<ul style="list-style-type: none"> <li>• The Delta College Food Pantry provides food security for currently-enrolled students in an effort to help them stay focused on academic success. During the 2015-2016 year, there were 1,102 visits to the Food Pantry with a total of 8,100 items given out. Of the 1,102 visits, 194 were first time visits with an average of 7.9 repeat visits during the academic school year.</li> </ul>

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> <li>• Delta's Democracy Commitment initiative continued its community engagement activities. Through the Delta Votes! Registration Drive, a team of students worked to help students on campus get registered to vote. They also focused on a “get out the vote” campaign and issue awareness prior to voting day. The League for Women Voters assisted.</li> <li>• Delta students also held a “We’ve All Got Issues” event in which students were invited to “vote” on what issues they think their lawmakers should prioritize. Students vote for issues, with the results tallied and shared with area lawmakers.</li> <li>• Through Public Achievement, Delta College students “coached” students at Washington Elementary through a process of identifying, researching and developing solutions to problems in their school and community.</li> <li>• Delta College supports and co-sponsors the annual Saginaw African American Cultural Festival, which celebrated its 48<sup>th</sup> year of existence in 2016. The festival, with the theme “Remembering Our Past to Shape Our Future”, was free to the public. The new Delta STEM Explorer Bus also participated in this event.</li> <li>• Delta College joined numerous community groups as sponsors of activities and events throughout the year. Memorable events included the Great Lakes Bay Foundation Leadership Panel event, Mission in the City and the NAACP annual dinner.</li> <li>• A “Race to College” event involved 120 5<sup>th</sup> grade students from two at-risk locations, providing a full day of hands-on learning and physical activity, including bike races and bike safety lessons.</li> <li>• Delta College sponsors cultural activities for students, including Native American Awareness month in November. In 2015, a speaker from the Ziibiwing Center in Mt Pleasant, shared her knowledge of tribal history, knowledge of Native American culture and the Anishinabe language.</li> </ul>