



Delta College

**Audited Financial Statements
and Other Financial Information**

June 30, 2011

DELTA COLLEGE

AUDITED FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION

JUNE 30, 2011

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**MANAGEMENT'S DISCUSSION AND ANALYSIS
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011**

The discussion and analysis of the financial statements of Delta College (the College) provides an overview of the College's financial activities for the years ended June 30, 2011, 2010 and 2009. Management has prepared the financial statements and the related footnote disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the College's management.

Using this Report

These financial statements are prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 35, *Basic Financial Statements - and Management's Discussion and Analysis - for Public Colleges and Universities*. The financial statements are prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when others provide the service, regardless of when cash is exchanged. Capital expenditures are capitalized on the Balance Sheet instead of recording as an expense, and depreciation is recorded.

Activities are reported as either operating or nonoperating in accordance with the GASB Statement No. 35. Charges for services are recorded as operating revenues. Essentially all other types of revenue, including state appropriations, property tax levies and Pell federal grant revenue are nonoperating. A public community college's reliance on state funding, local property taxes and Pell federal grant assistance to students will result in reporting an operating deficit.

This annual financial report complies with these requirements and includes this management's discussion and analysis, the report of independent auditors, the financial statements, notes to financial statements, and supplemental information similar to commercial enterprises and private-sector institutions.

Over time, increases or decreases in net assets provide one indication of the financial health of an organization. To assess the overall health of the College, many other non-financial factors need also be considered such as trends in enrollment, condition of facilities, attention to workforce needs, success of graduates, and the strength of the faculty and staff.

Financial Highlights

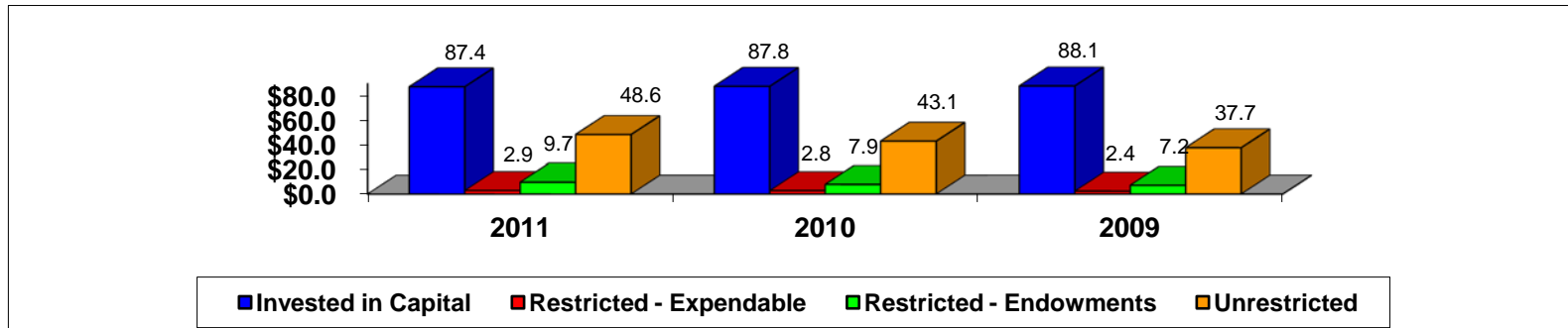
The College's financial position improved during both fiscal years ended June 30, 2011 and 2010, respectively, with net assets increasing by \$7.0 million and \$6.2 million. This constitutes a 5% annual increase in net assets in both 2011 and 2010. For both years, this was primarily reflected as an increase in unrestricted net assets of \$5.5 million in 2011 and \$5.4 million in 2010. These increases were realized in the net income generated from general instructional and support operations, and directly resulted from high levels of enrollment and corresponding tight controls over operating expenditures. The high levels of enrollment provided increases in tuition and fees revenue of \$300,000 in 2011 and \$2.3 million in 2010, as well as corresponding increases in student Pell federal grant revenue of \$900,000 in 2011 and \$7.9 million in 2010. The Auxiliary Activities Fund balance also increased by \$800,000 in each year 2011 and 2010, and primarily related to net income generated by Bookstore activity. The annual revenue increases were offset by increases in operating expenses of \$1.2 million and \$10.6 million, respectively, in 2011 and 2010. The 2011 expense increases were reflected across almost all functional areas, whereas 2010 increases were significant in both instructional and student service areas.

Additionally, 2011 net assets increased \$1.8 million in donor-restricted endowments, primarily due to \$2.5 million of market value increases in endowment investments.

MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Financial Highlights - Continued

The following chart provides a graphical breakdown of net assets by category for the fiscal years ending June 30, 2011, 2010 and 2009, in millions:



Summary of Selected Financial Data

Following is a summary of the major components of the financial position of the College as of June 30, 2011, 2010 and 2009, in millions:

	<u>2011</u>	<u>2010</u>	<u>2011-2010 Change</u>	<u>2009</u>	<u>2010-2009 Change</u>
Current Assets	\$ 45.8	\$ 43.6	\$ 2.2	\$ 42.5	\$ 1.1
Long-Term Assets:					
Capital Assets, Net of Depreciation	87.4	87.8	(.4)	88.1	(.3)
Other	22.9	17.7	5.2	12.3	5.4
Total Assets	<u>\$ 156.1</u>	<u>\$ 149.1</u>	<u>\$ 7.0</u>	<u>\$ 142.9</u>	<u>\$ 6.2</u>
Current Liabilities	\$ 7.5	\$ 7.5	\$ -	\$ 7.5	\$ -
Net Assets:					
Invested in Capital Assets	87.4	87.8	(.4)	88.1	(.3)
Restricted – Expendable	2.9	2.8	.1	2.4	.4
Restricted – Endowments	9.7	7.9	1.8	7.2	.7
Unrestricted	48.6	43.1	5.5	37.7	5.4
Total Net Assets	<u>148.6</u>	<u>141.6</u>	<u>7.0</u>	<u>135.4</u>	<u>6.2</u>
Total Liabilities and Net Assets	<u>\$ 156.1</u>	<u>\$ 149.1</u>	<u>\$ 7.0</u>	<u>\$ 142.9</u>	<u>\$ 6.2</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Summary of Selected Financial Data - Continued

June 30, 2011: During the year ended June 30, 2011, total assets increased by \$7.0 million and total liabilities remained unchanged. The primary change in assets included an increase in total cash and investments of \$6.9 million. This increase in total cash and investments corresponds to the realized net operating income plus the gains in market value of the Endowment Fund investments, as discussed previously.

June 30, 2010: During the year ended June 30, 2010, total assets increased by \$6.2 million and total liabilities remained unchanged. The primary change in assets included an increase in total cash and investments of \$6.8 million. This increase in total cash and investments corresponds to the significant revenue increases from student enrollment discussed previously, in addition to the \$1.1 million increase in the Endowment Fund, most of which was reflected through investment income increases in the portfolio market value.

The following summarizes the major components of the College's operating results for the years ended June 30, 2011, 2010 and 2009, in millions:

	<u>2011</u>	<u>2010</u>	<u>2011-2010 Change</u>	<u>2009</u>	<u>2010-2009 Change</u>
Operating Revenue					
Tuition and Fees	\$ 25.4	\$ 25.1	\$.3	\$ 22.8	\$ 2.3
Grants and Contracts	6.7	6.2	.5	6.1	.1
Public Broadcasting Gifts	.7	.7	-	.7	-
Auxiliary Services	6.5	6.7	(.2)	5.7	1.0
Other	2.3	2.5	(.2)	2.7	(.2)
Total Operating Revenue	<u>41.6</u>	<u>41.2</u>	<u>.4</u>	<u>38.0</u>	<u>3.2</u>
Operating Expenses					
Instruction	38.6	38.3	.3	36.2	2.1
Public Services	2.7	2.7	-	2.8	(.1)
Instructional Support	7.8	7.7	.1	7.4	.3
Student Services	28.3	28.5	(.2)	20.2	8.3
Institutional Administration	8.2	7.6	.6	7.9	(.3)
Operation and Maintenance of Facilities	6.9	6.7	.2	6.5	.2
Depreciation	4.0	3.8	.2	3.7	.1
Total Operating Expenses	<u>96.5</u>	<u>95.3</u>	<u>1.2</u>	<u>84.7</u>	<u>10.6</u>
Operating Loss	(54.9)	(54.1)	(.8)	(46.7)	(7.4)

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MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Summary of Selected Financial Data - Continued

(continued from previous page)

	<u>2011</u>	<u>2010</u>	<u>2011-2010 Change</u>	<u>2009</u>	<u>2010-2009 Change</u>
Nonoperating Revenue (Expenses)					
State Appropriations	\$ 13.7	\$ 13.7	\$ -	\$ 13.7	\$ -
Property Taxes	23.1	23.8	(.7)	23.5	.3
Pell Federal Grant Revenue	20.8	19.9	.9	12.0	7.9
Other	4.1	1.9	2.2	(.8)	2.7
Net Nonoperating Revenue	<u>61.7</u>	<u>59.3</u>	<u>2.4</u>	<u>48.4</u>	<u>10.9</u>
Other Revenue					
Capital Gifts and Grants	-	.8	(.8)	.7	.1
Additions to Permanent Endowments	.2	.2	-	.2	-
Total Other Revenue	<u>.2</u>	<u>1.0</u>	<u>(.8)</u>	<u>.9</u>	<u>.1</u>
Increase in Net Assets	7.0	6.2	.8	2.6	3.6
Net Assets – Beginning of Year	<u>141.6</u>	<u>135.4</u>	<u>6.2</u>	<u>132.8</u>	<u>2.6</u>
Net Assets – End of Year	<u>\$ 148.6</u>	<u>\$ 141.6</u>	<u>\$ 7.0</u>	<u>\$ 135.4</u>	<u>\$ 6.2</u>

Operating Revenue

Operating revenue includes all transactions that result in the sales and/or receipts from providing goods and services such as tuition and fees and food service and bookstore operations. In addition, certain federal, state, and private gifts and grants are considered operating if they are not for capital purposes and are considered a contract for services or are program-specific.

June 30, 2011: Operating revenue changes are highlighted by the following factors for the year ended June 30, 2011:

- The 2011 academic in-district tuition rate increased by \$3 per credit hour, a 3.8% increase. Enrollment totaled 249,000 credit hours, a decrease of less than 1% from the 2010 high of 251,000 credit hours.
- Of the \$25.4 million in Tuition and Fees, which was offset by \$7.1 million in scholarship allowances, and \$6.7 million in Grants and Contracts operating revenue, Corporate Services provided administration, education and training of \$3.4 million and \$3.0 million, respectively. This was a decrease of \$300,000 in Corporate Services Tuition and Fee revenue, and a decrease of \$100,000 in Corporate Services Grants and Contracts for the year.
- The Auxiliary services revenue consists primarily of sales in the Bookstore of \$6.4 million, which had offsetting scholarship allowances approximating \$1.6 million, Food Services of \$1.2 million, and Fitness & Recreation Center of \$452,000. Bookstore sales dropped by \$300,000, or 4%, Food Services sales increased by 9%, and Fitness & Recreation Center revenue remained flat during the year.

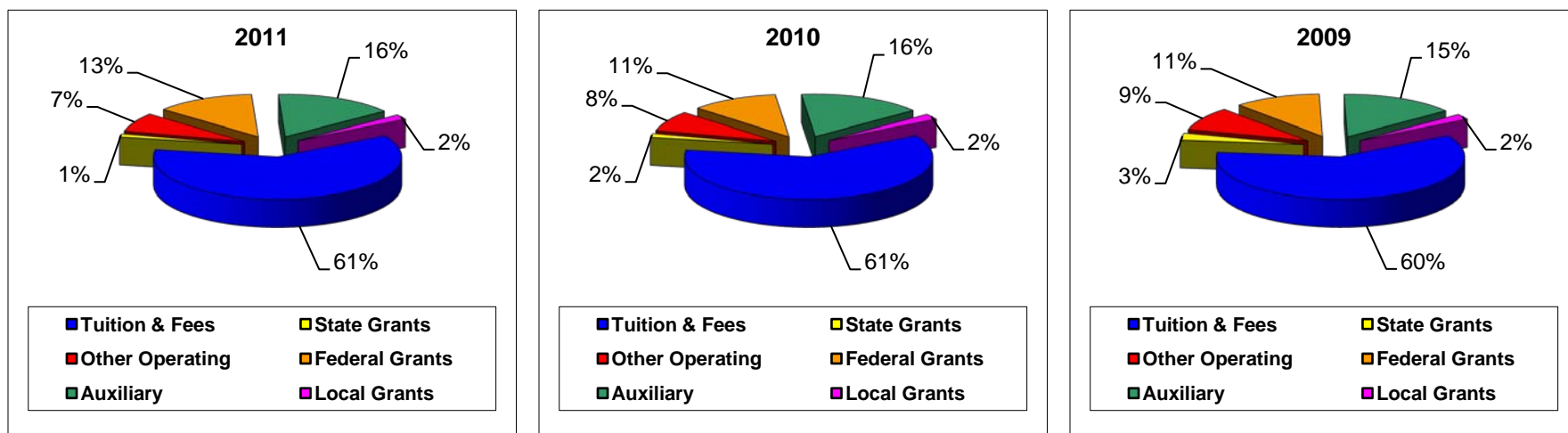
MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Operating Revenue - Continued

June 30, 2010: Operating revenue changes are highlighted by the following factors for the year ended June 30, 2010:

- The Board of Trustees did not increase academic tuition rates for 2010; however, enrollment totaled over 251,000 credit hours, which was a 9% increase over 2009.
- Of the \$25.1 million in Tuition and Fees, which was offset by \$6.8 million in scholarship allowances, and \$6.2 million in Grants and Contracts operating revenue, Corporate Services provided administration, education and training of \$3.7 million and \$3.1 million, respectively. Both Corporate Services Tuition and Fee revenue and Corporate Services Grants and Contracts revenues increased during the year by \$100,000 each.
- The Auxiliary services revenue consists primarily of sales in the Bookstore of \$6.7 million, which had offsetting scholarship allowances approximating \$1.7 million, Food Services of \$1.1 million, and Fitness & Recreation Center of \$450,000. Bookstore sales exceeded 2009 by \$1.0 million, or 18%, and Food Services and Fitness & Recreation Center, respectively, increased by 9% and 5%.

The following is a graphic illustration of operating revenues by source for the years ended June 30, 2011, 2010 and 2009:



Operating Expenses

Operating expenses are all the costs necessary to perform and conduct the programs and primary purposes of the College.

June 30, 2011: Operating expense changes are highlighted by the following factors for the year ended June 30, 2011:

- No salary increases were budgeted for the year; however, due to the positive operating results, in June 2011 the Board of Trustees approved a one-time lump sum payment to each employee approximating 1% of annual wages. Medical insurance costs increased by approximately 12%, and the employee contribution toward medical premium remained at 10%. Required contributions to the Michigan Public School Employees' Retirement System increased by a net 13%, due to a decrease in covered payroll of 5% and an average increase in the contribution rate of 18%.
- Overall operating expenses increased by \$1.2 million, with increases in all functional categories except Student Services, which decreased by \$200,000, primarily due to reduction in Bookstore expenses correlating with the decrease in Bookstore revenues discussed previously.

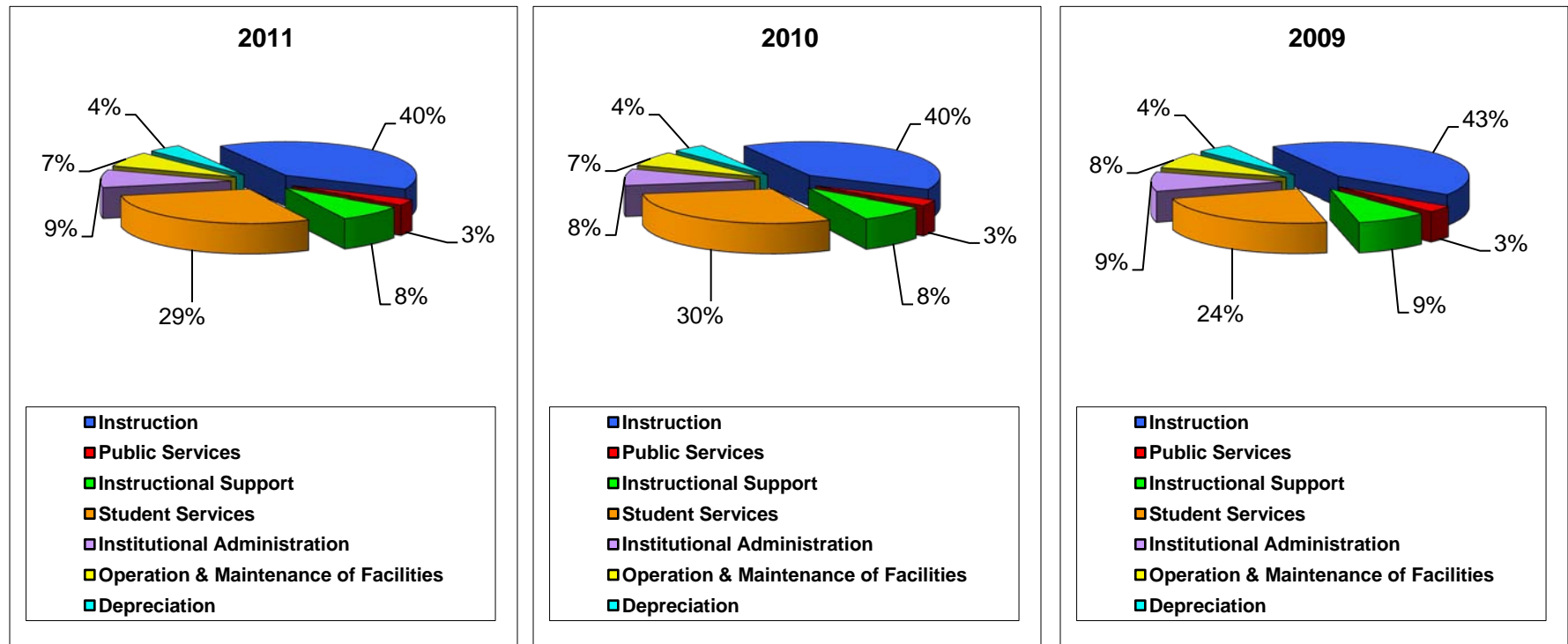
MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Operating Expenses - Continued

June 30, 2010: Operating expense changes are highlighted by the following factors for the year ended June 30, 2010:

- General salary increases for the year approximated 2%. Medical insurance costs increased by over 9%, which was slightly offset by a 1% increase in the employee contribution toward medical premium. Required contributions to the Michigan Public School Employees' Retirement System increased by 7%, due to an increase in covered payroll of 5% and an increase in the contribution rate of 2%.
- Student Services expenses increased by \$8.3 million, primarily related to a \$7.9 million increase in Pell federal grants awarded to students.

The following is a graphic illustration of operating expenses by function for the years ended June 30, 2011, 2010 and 2009:



MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Nonoperating Revenue (Expenses)

Nonoperating revenue includes all revenue sources that are primarily non-exchange in nature. They consist primarily of state appropriations, property tax revenue, investment income (including realized and unrealized gains and losses), gifts and grants, including Pell federal grants to students, and contracts that do not require any services to be performed. Nonoperating expenses are those that are not primarily incurred for operating purposes.

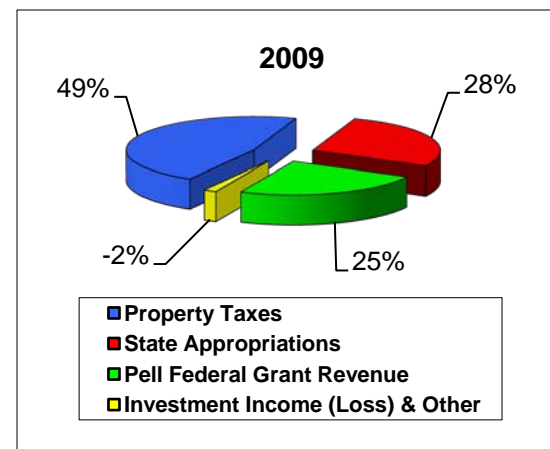
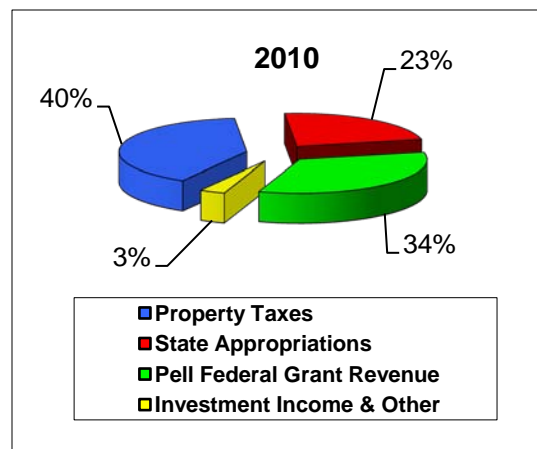
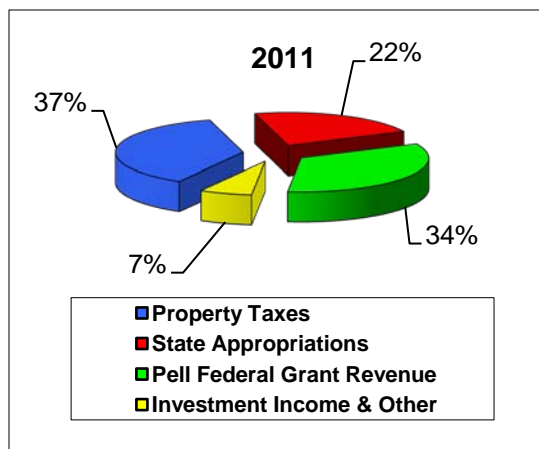
June 30, 2011: Nonoperating revenue and expense changes are highlighted by the following factors for the year ended June 30, 2011:

- State appropriations were enacted and paid at \$13.7 million, the same as received in 2010.
- The taxable value of property within the district decreased by 2% for the year. In addition, the State eliminated appropriation for reimbursement of Renaissance Zone properties, which resulted in a total reduction of 2.8%. Accordingly, final property tax revenue for 2011 was \$23.1 million at a levy rate of 2.0427 mills.
- The College had a net investment income of \$2.9 million, resulting in a \$1.5 million increase over 2010. Over \$2.6 million of net investment income related to the Endowment Fund investments.
- Pell federal grants awarded to students were \$20.8 million, an increase of \$900,000, or 5%, over 2010.

June 30, 2010: Nonoperating revenue and expense changes are highlighted by the following factors for the year ended June 30, 2010:

- State appropriations were enacted and paid at \$13.7 million, the same as received in 2009.
- The taxable value of property within the district increased 1% for the year for a total levy of \$23.8 million at a rate of 2.0427 mills.
- The College had a net investment income of \$1.4 million, resulting in a \$3.0 million increase over 2009, which had a loss of \$1.6 million. Over \$1.0 million of net investment income related to the Endowment Fund investments.
- Pell federal grants awarded to students were \$19.9 million, an increase of \$7.9 million, or 66%, over 2009.

The following is a graphic illustration of nonoperating revenue by source for the years ended June 30, 2011, 2010 and 2009:



MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Other Revenue

Other revenue consists of items that are typically nonrecurring, extraordinary, or unusual to the College. Examples would be state capital appropriations, additions to permanent endowments, and transfers from related entities.

June 30, 2011: Changes in other revenue are highlighted by the following factors for the year ended June 30, 2011:

- New gifts to the College during the year provided over \$200,000 in additions to permanent endowments.

June 30, 2010: Changes in other revenue are highlighted by the following factors for the year ended June 30, 2010:

- New gifts to the College during the year provided over \$200,000 in additions to permanent endowments.
- The Wickes Foundation contributed over \$700,000 for various instructional program capital projects and equipment.

Statement of Cash Flows

The primary purpose of the Statement of Cash Flows is to provide relevant information about the cash receipts and cash payments of an entity during a period. The Statement of Cash Flows also helps users assess:

- The ability to generate future net cash flows
- The ability to meet obligations as they come due
- Needs for external financing

The following summarizes the major cash flow components for the College for the years ended June 30, 2011, 2010 and 2009, in millions:

	<u>2011</u>	<u>2010</u>	<u>2011-2010 Change</u>	<u>2009</u>	<u>2010-2009 Change</u>
Cash Provided by (Used in):					
Operating Activities	\$ (51.1)	\$ (50.9)	\$ (.2)	\$ (42.6)	\$ (8.3)
Noncapital Financing Activities	58.5	58.9	(.4)	44.5	14.4
Capital and Related Financing Activities	(3.3)	(2.7)	(.6)	(4.9)	2.2
Investing Activities	8.6	(7.9)	16.5	.4	(8.3)
Net Increase (Decrease) in Cash	12.7	(2.6)	15.3	(2.6)	-
Cash and Cash Equivalents – Beginning of Year	12.6	15.2	(2.6)	17.8	(2.6)
Cash and Cash Equivalents – End of Year	<u>\$ 25.3</u>	<u>\$ 12.6</u>	<u>\$ 12.7</u>	<u>\$ 15.2</u>	<u>\$ (2.6)</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Statement of Cash Flows - Continued

June 30, 2011: Cash and cash equivalents increased by \$12.7 million as of the year ended June 30, 2011. This resulted from increases in purchases of investments in money market funds and commercial paper securities with maturities of less than three months due to the investment market interest and discount rate conditions during the year. Refer to Note 2 for detail discussion regarding cash and investments.

June 30, 2010: Cash and cash equivalents decreased by a net of \$2.6 million during the year ended June 30, 2010. The decreases in operating cash were offset by increases in short and longer-term investments in order to improve investment return in the ongoing deflated interest rate environment. Refer to Note 2 for detail discussion regarding cash and investments.

Capital Assets

At June 30, 2011, the College had \$134.0 million invested in capital assets, which net of accumulated depreciation of \$46.6 million, resulted in a book value of \$87.4 million. Depreciation charges for the year totaled \$4.0 million. Details of these assets, shown net of accumulated depreciation, as of June 30, 2011, 2010 and 2009 are as follows:

	<u>2011</u>	<u>2010</u>	<u>2011-2010 Change</u>	<u>2009</u>	<u>2010-2009 Change</u>
Land and Improvements	\$ 5.5	\$ 5.5	\$ -	\$ 5.6	\$ (.1)
Infrastructure	5.9	5.7	.2	5.2	.5
Buildings	70.4	71.4	(1.0)	73.0	(1.6)
Furniture and Equipment	4.6	4.6	-	3.5	1.1
Construction in Progress	1.0	.6	.4	.8	(.2)
Totals	<u>\$ 87.4</u>	<u>\$ 87.8</u>	<u>\$ (.4)</u>	<u>\$ 88.1</u>	<u>\$ (.3)</u>

In accordance with the College's Five-Year Capital Outlay Master Plan and Sustainability Strategic Initiative, the following capital construction projects were in progress during 2010 and/or 2011.

- During 2010, renovation began on the Delta College Quality Public Broadcasting Stations' production studios in the Frank N. Anderson Broadcast Center, and the project was completed during 2011. It was funded primarily by a capital gift pledge of \$747,000 from the Anderson Foundation.
- Also during 2010, the College installed new Planetarium Digistar projection equipment, for a total cost of \$1.3 million.
- During this period, the College implemented various smaller capital maintenance and spatial design projects, including: repair and painting of the water tower; re-landscaping of the interior courtyard; upgrades to the athletic fields; improvements to the north and east roadways; redesign of the academic testing center; design of the new Center for Sustainability and Alternative Energy; revisions to the automotive laboratory ventilation system; and design of the new sculpture garden.

MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Debt

The College has no debt.

Economic Factors That Will Affect the Future

The economic position of the College is closely tied to that of the State of Michigan. The State appropriated \$13.3 million in base funding for 2011-12, which is a reduction of \$400,000 from the prior year. This funding level also continues to eliminate the reimbursement of property tax revenue lost on Renaissance Zone property, which amounts to over \$200,000 annual loss in property tax revenue. Additionally, in light of the significant fiscal and economic concerns in the state and nation, uncertainty remains regarding Governor Executive Order cuts and future appropriation funding levels.

To achieve the goal of keeping tuition and fees as low as possible and affordable for students, the College maintains strong fiscal constraints over operations. For 2011-12, the College increased the in-district tuition rate by \$2, which was a modest 2.4% increase. In terms of enrollment, the College experienced its highest historical level of student enrollments during 2009-10 with 251,000 credit hours. The 2010-11 results were slightly less at 249,000 credit hours. Although local support remains strong, the College realized a slight decrease in enrollment in the fall 2011 semester as compared to fall 2010. We are concerned that future enrollments may decrease as the size of local high school graduating classes is expected to decline in upcoming years, and as regional unemployment levels improve.

The College's property tax base decreased again for 2011-12 by a modest .2%. Property tax revenues continue to be an area of concern for the College, with expected continued demands for lower property tax valuations, as well as greater capture and abatement of College tax revenues to fund economic development. Additionally, current proposed legislation includes elimination of the property tax levy on personal property, which currently provides \$2.7 million in property tax revenues to the College. If this legislation is approved, there is no certainty whether it would be replaced by other State appropriations.

The equity investment market continued its upward rebound during 2010-11, and the College's Endowment Fund experienced \$2.5 million in investment gains during the year. Much of this, however, has been reversed thus far in 2011-12, with a market value decline of \$1.9 million as of September 30, 2011. On the fixed income side, interest rates on general investments are anticipated to continue to remain extremely low throughout the next year, resulting in continued low returns earned on the College's operating investments.

In addition to national concerns of rising medical costs, state-mandated contributions to fund the medical component of the Michigan Public School Employees Retirement System pension fund continue to be a concern to public schools and colleges in the State of Michigan. The new mandated 3% irrevocable employee contribution for healthcare that was legislatively implemented effective July 1, 2010 is being held in escrow by the State due to judicial proceedings regarding its legality. Since these funds cannot be used to cover the retirement system's costs for retiree healthcare, we continue to pay higher contribution rates than expected. Beginning October 1, 2011, the College's contribution rate to the retirement system increased to 24.46%, which when combined with required employer FICA and Medicare contributions, the College is required to pay approximately 32% of each covered payroll dollar toward these government-mandated employee benefits. Future contributions to the state pension retirement system are expected to continue to increase.

MANAGEMENT'S DISCUSSION AND ANALYSIS - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

Economic Factors That Will Affect the Future - Continued

Current financial plans and recent capital investments continue to strategically prepare the College to pursue our Mission and Vision:

MISSION: Delta College is a responsive, dynamic community college. We educate, inspire, challenge and support a diverse community of learners to achieve academic, professional and personal excellence.

VISION: Delta College is our communities' first choice to learn, work and grow.

State fiscal problems will likely continue for some years. The College is prepared to face the significant challenge of meeting operating costs and the demand for services. The College will continue to provide excellent learning opportunities and great value for the educational dollar to create positive futures for the students and communities it serves.

Report of Independent Auditors

Board of Trustees
Delta College

We have audited the accompanying financial statements of Delta College (the College) as of and for the years ended June 30, 2011 and 2010. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Delta College as of June 30, 2011 and 2010 and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 18, 2011 on our consideration of Delta College's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 1 through 11 be presented to supplement the basic financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of the financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's response to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the financial statements of Delta College. The supplemental schedules of other financial information as identified in the table of contents is presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly presented in all material respects in relation to the financial statements as a whole.

Andrews Hooper Pavlik PLC

Saginaw, Michigan
October 18, 2011

**BALANCE SHEETS
DELTA COLLEGE**

	JUNE 30,	
	2011	2010
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents (Note 2)	\$ 25,277,533	\$ 12,603,104
Short-term investments (Note 2)	12,897,758	23,740,653
Property taxes receivable	213,008	169,946
State appropriations receivable (Note 5)	2,500,292	2,500,292
Federal and state grants receivable	1,743,973	992,375
Accounts receivable, net of allowance of \$2,135,144 in 2011 and \$1,836,544 in 2010	953,778	1,507,762
Pledges receivable (Note 3)	527,999	304,136
Inventories	1,155,958	1,234,462
Prepaid expenses and other assets	<u>570,931</u>	<u>527,190</u>
TOTAL CURRENT ASSETS	45,841,230	43,579,920
LONG-TERM INVESTMENTS (Note 2)	22,214,898	17,108,668
LONG-TERM PLEDGES RECEIVABLE (Note 3)	729,148	557,058
CAPITAL ASSETS (Note 4)	<u>87,352,760</u>	<u>87,839,674</u>
TOTAL ASSETS	<u>\$ 156,138,036</u>	<u>\$ 149,085,320</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 1,805,679	\$ 1,949,681
Accrued payroll and other compensation	4,244,652	4,026,497
Unearned revenue	<u>1,520,753</u>	<u>1,536,201</u>
TOTAL CURRENT LIABILITIES	7,571,084	7,512,379
NET ASSETS		
Invested in capital assets	87,352,760	87,839,674
Restricted for:		
Donor-restricted endowments	9,696,502	7,930,170
Expendable scholarships and awards	725,686	623,135
Instructional department uses	580,895	806,376
Public broadcasting activities	724,895	964,990
Other restricted uses	864,346	343,425
Unrestricted (Note 1)	<u>48,621,868</u>	<u>43,065,171</u>
TOTAL NET ASSETS	<u>148,566,952</u>	<u>141,572,941</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 156,138,036</u>	<u>\$ 149,085,320</u>

The accompanying notes are an integral part of these statements.

**STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS
DELTA COLLEGE**

	YEAR ENDED JUNE 30,	
	2011	2010
OPERATING REVENUE		
Tuition and fees, net of scholarship allowance of \$7,079,230 in 2011 and \$6,832,092 in 2010	\$ 25,365,022	\$ 25,124,489
Federal grants and contracts	5,450,950	4,713,070
State grants and contracts	451,620	590,763
Local and nongovernmental grants and contracts	846,055	901,472
Public broadcasting gifts	717,969	683,005
Auxiliary activities, net of scholarship allowance of \$1,636,253 in 2011 and \$1,695,131 in 2010	6,539,588	6,709,524
Miscellaneous	<u>2,256,244</u>	<u>2,461,592</u>
TOTAL OPERATING REVENUE	41,627,448	41,183,915
OPERATING EXPENSES		
Instruction	38,595,740	38,313,846
Public services	2,739,674	2,724,394
Instructional support	7,758,405	7,682,257
Student services	28,345,550	28,545,406
Institutional administration	8,215,365	7,577,174
Operation and maintenance of facilities	6,914,073	6,654,009
Depreciation expense	3,965,700	3,829,716
Fundraising expenses	<u>24,126</u>	<u>9,536</u>
TOTAL OPERATING EXPENSES	96,558,633	95,336,338
OPERATING LOSS	(54,931,185)	(54,152,423)
NONOPERATING REVENUE (EXPENSES)		
State appropriations	13,751,600	13,751,600
Property tax levy	23,112,542	23,785,690
Pell federal grant revenue	20,805,726	19,852,941
Gifts	1,275,530	529,644
Special events, net of expenses of \$67,454 in 2011 and \$66,121 in 2010	121,833	121,347
Investment income, net of investment expense of \$101,965 in 2011 and \$92,960 in 2010	2,882,435	1,397,799
Loss on disposition of capital assets	(164,772)	(31,803)
Foundation grants and distributions to or for Delta College	<u>(108,190)</u>	<u>(92,771)</u>
NET NONOPERATING REVENUE (EXPENSES)	61,676,704	59,314,447
NET INCOME BEFORE OTHER REVENUE	6,745,519	5,162,024
OTHER REVENUE		
Capital gifts and grants	9,348	783,415
Additions to permanent endowments	<u>239,144</u>	<u>224,075</u>
TOTAL OTHER REVENUE	248,492	1,007,490
NET INCREASE IN NET ASSETS	6,994,011	6,169,514
NET ASSETS - BEGINNING OF YEAR	141,572,941	135,403,427
NET ASSETS - END OF YEAR	<u>\$ 148,566,952</u>	<u>\$ 141,572,941</u>

The accompanying notes are an integral part of these statements.

**STATEMENTS OF CASH FLOWS
DELTA COLLEGE**

	YEAR ENDED JUNE 30,	
	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES		
Tuition and fees	\$ 25,451,662	\$ 24,657,986
Grants and contracts	6,007,615	6,631,986
Public broadcasting gifts	717,969	683,005
Payments to suppliers	(49,530,183)	(48,479,377)
Payments to employees	(42,718,415)	(43,516,128)
Collection of loans from students	432	1,595
Auxiliary enterprise charges	6,342,801	6,769,790
Other	<u>2,609,813</u>	<u>2,391,722</u>
NET CASH USED IN OPERATING ACTIVITIES	(51,118,306)	(50,859,421)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State appropriations	13,751,600	13,751,598
Local property taxes	23,069,480	23,746,980
Pell federal grant revenue	20,792,648	19,888,842
Gifts and contributions for other than capital purposes	756,858	1,528,647
Foundation special events receipts	121,833	121,347
Foundation grants and distributions to or for Delta College	(108,190)	(92,771)
Agency fund transactions	<u>79,087</u>	<u>(18,708)</u>
NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES	58,463,316	58,925,935
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital grant and gift proceeds	371,211	907,619
Purchase of capital assets	(3,644,795)	(3,738,664)
Proceeds from disposition of capital assets	<u>1,237</u>	<u>95,835</u>
NET CASH USED IN CAPITAL AND RELATED FINANCING ACTIVITIES	(3,272,347)	(2,735,210)
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sales and maturities of investments	60,745,548	49,764,039
Investment income	382,015	492,186
Purchase of investments	<u>(52,525,797)</u>	<u>(58,224,049)</u>
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	<u>8,601,766</u>	<u>(7,967,824)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	12,674,429	(2,636,520)
CASH AND CASH EQUIVALENTS - Beginning of year	<u>12,603,104</u>	<u>15,239,624</u>
CASH AND CASH EQUIVALENTS - End of year	<u>\$ 25,277,533</u>	<u>\$ 12,603,104</u>

The accompanying notes are an integral part of these statements.

STATEMENTS OF CASH FLOWS - Continued
DELTA COLLEGE

	YEAR ENDED JUNE 30,	
	2011	2010
RECONCILIATION OF OPERATING LOSS TO		
NET CASH USED IN OPERATING ACTIVITIES:		
Operating loss	\$ (54,931,185)	\$ (54,152,423)
Adjustment to reconcile operating loss to net cash used in operating activities:		
Depreciation	3,965,700	3,829,716
Allowance for uncollectible accounts	298,600	267,475
(Increase) decrease in assets:		
Federal and state grants receivable	(738,520)	403,306
Accounts receivable	255,384	(540,876)
Inventories	78,504	(156,942)
Prepaid expenses and other assets	(26,407)	120,871
Increase (decrease) in liabilities:		
Accounts payable	(223,089)	(1,104,973)
Accrued payroll and other compensation	218,155	384,686
Unearned revenue	(15,448)	89,739
NET CASH USED IN OPERATING ACTIVITIES	<u>\$ (51,118,306)</u>	<u>\$ (50,859,421)</u>

The accompanying notes are an integral part of these statements.

**NOTES TO FINANCIAL STATEMENTS
DELTA COLLEGE
JUNE 30, 2011**

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

Delta College is a Michigan community college whose financial statements have been prepared in accordance with the generally accepted accounting principles as applicable to public colleges and universities outlined in Governmental Accounting Standards Board (GASB) Statement No. 35, *Basic Financial Statements – and Management’s Discussion and Analysis – for Public Colleges and Universities*, and the *Manual for Uniform Financial Reporting – Michigan Public Community Colleges, 2001*.

The College reports as a Business Type Activity, as defined by GASB Statement No. 35. Business Type Activities are those that are financed in whole or in part by fees charged to external parties for goods or services.

The accompanying financial statements have been prepared in accordance with criteria established by GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational or financial relationships with the College. Based on application of the criteria, the Delta College Foundation discussed in Note 13 is included in the College’s reporting entity.

Significant accounting policies followed by Delta College are described below to enhance the usefulness of the financial statements to the reader:

Accrual Basis

The financial statements of Delta College have been prepared on the accrual basis of accounting, whereby revenue is recognized when earned and expenditures are recognized when the related liabilities are incurred and certain measurement and matching criteria are met. In accordance with GASB Statement No. 20, the College is required to follow all applicable GASB pronouncements. In addition, the College should apply all applicable Financial Accounting Standards Board (FASB) Codification sections issued on or before November 30, 1989 unless those pronouncements conflict with or contradict GASB pronouncements. The College has elected not to apply FASB Codification sections applicable after November 30, 1989.

Cash and Cash Equivalents

Cash and cash equivalents consist of all highly liquid investments with an initial maturity of three months or less.

Investments

Investments are recorded at fair value, based on quoted market prices.

Inventories

Inventories are stated at the lower of cost or market using the first-in, first-out method.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES – Continued

Capital Assets

Capital assets are recorded at cost or, if acquired by gift, at the fair market value as of the date of acquisition. Expenditures for maintenance and repairs are expensed as incurred. Depreciation is calculated on property and equipment using the straight-line method over the estimated useful lives of the assets. *The American Health Association's Estimated Useful Lives of Depreciable Hospital Assets* was utilized as a guide in establishing useful lives of the College's property and equipment.

Revenue Recognition

State appropriations for operations are recognized as revenue on a proportionate basis over the period for which they are appropriated (see Note 5). Restricted Fund revenue is recognized only to the extent expended. Revenue received prior to year-end that is related to the next fiscal year is recorded as unearned revenue. As of June 30, 2011 and 2010, unearned tuition and fee revenue for the summer semester, which begins in late June or early July and ends in August, was approximately \$943,000 and \$1,053,000, respectively. Additionally, advance payments approximating \$305,000 for the fall 2011 semester were received before June 30, 2011 and recorded as unearned revenue. As of June 30, 2010, advance payments approximating \$269,000 for the fall 2010 semester were received before year end and recorded as unearned revenue.

Gifts and Pledges

Gifts are recorded when received. Voluntary nonexchange transactions (pledges) are recognized in accordance with the GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*. GASB Statement No. 33 requires recognition of the entire pledge in the first period that use is permitted and all applicable eligibility requirements have been satisfied. Such pledges are recorded at their discounted present value, net of allowance for uncollectible pledges.

Internal Service Activities

Revenue and expenses related to internal service activities approximating \$778,000 and \$843,000 for 2011 and 2010, respectively, have been eliminated. These activities include the College's bookstore, food service, fitness and recreation center, printing and copy services, vehicles, and planetarium gift shop and conference services.

Compensated Absences

Compensated absences represent the accumulated liability to be paid under the College's current vacation policy. Under the College's policy, employees accrue vacation on a bi-weekly basis at a rate that is dependent on the employee's pay class.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 1. SIGNIFICANT ACCOUNTING POLICIES – Continued

Unrestricted Net Assets

As of June 30, 2011 and 2010, the College has designated the use of unrestricted net assets as follows:

	<u>2011</u>	<u>2010</u>
Designated for potential contingency in state appropriations	\$ 2,500,292	\$ 2,500,292
Designated for Corporate Service activities	1,085,982	823,391
Designated for future capital outlay	28,151,713	24,824,478
Designated for funds functioning as endowments	4,330,494	3,271,647
Designated for College student loan program	-	312,687
Other designated fund activities	2,964,955	2,614,437
Unrestricted and unallocated	<u>9,588,432</u>	<u>8,718,239</u>
Total Unrestricted Net Assets	<u>\$ 48,621,868</u>	<u>\$ 43,065,171</u>

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

The College considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The College considers all investments maturing within one year or less as of the balance sheet date to be short-term. The College's deposits and investments are included on the balance sheet at June 30, 2011 and 2010 under the following classifications:

	<u>2011</u>	<u>2010</u>
Cash and cash equivalents	\$ 25,277,533	\$ 12,603,104
Short-term investments	12,897,758	23,740,653
Long-term investments	<u>22,214,898</u>	<u>17,108,668</u>
Total	<u>\$ 60,390,189</u>	<u>\$ 53,452,425</u>

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

The amounts in the previous chart are classified in the following categories:

	2011	2010
Bank deposits (checking accounts, savings accounts and certificates of deposit)	\$ 13,132,545	\$ 12,522,285
Investments in securities and similar instruments	47,106,752	40,869,739
Petty cash and cash on hand	150,892	60,401
	\$ 60,390,189	\$ 53,452,425

Bank Deposits

The above deposits at June 30, 2011 and 2010 were reflected in the accounts of the bank (without recognition of checks written but not cleared, or of deposits in transit) at \$14,270,118 and \$12,931,224, respectively. Of these bank deposits, approximately \$1,430,734 and \$1,722,962, respectively, was covered by federal depository insurance and the remainder was uninsured and uncollateralized. The College believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the College evaluates each financial institution within which it deposits College funds and assesses the level of risk of each. Only those institutions with an acceptable estimated risk level are used as depositories.

Investments – Excluding Endowment Fund Investments

Credit Risk – Credit Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The College’s policy for reducing credit risk is to invest surplus funds, excluding Endowment Fund monies, in accordance with the provisions set forth in Michigan Public Act 331 of 1996, as amended through 1997. This Act allows the College to invest in: bonds, bills or notes of the United States or its agencies; obligations of the State of Michigan; corporate commercial paper rated prime by at least one of the standard rating services; bankers acceptances issued by and certificates of deposit of financial institutions which are members of the Federal Deposit Insurance Corporation; mutual funds and investment pools that are composed of authorized investment instruments; and certain repurchase agreements. The College does not have a formal investment policy further limiting its investment options. Endowment Fund investments are subject to a separate investment policy which is discussed in detail later in this footnote.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The College does not have a formal policy limiting investment maturities; however, the College manages its exposure to interest rate risk by primarily limiting investment maturities to less than three years.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

The following tables present the investments and maturities that the College held at June 30, 2011 and 2010, including commercial paper classified as cash equivalents and excluding the Endowment Fund investments:

Investment Type	S&P Quality Ratings	June 30, 2011	By Maturity		
		Fair Market Value	Less Than One Year	1-3 Years	More Than 3 Years
Certificates of Deposit	N/A	\$ 1,387,068	\$ 1,387,068	\$ -	\$ -
U.S. Agency Securities	AAA	8,926,700	-	-	8,926,700
Commercial Paper	A1+/P1 to A2/P2	24,353,762	24,353,762	-	-
Total Investments		\$ 34,667,530	\$ 25,740,830	\$ -	\$ 8,926,700

Investment Type	S&P Quality Ratings	June 30, 2010	By Maturity		
		Fair Market Value	Less Than One Year	1-3 Years	More Than 3 Years
Certificates of Deposit	N/A	\$ 3,762,992	\$ 3,762,992	\$ -	\$ -
U.S. Agency Securities	AAA	8,998,379	1,998,379	2,000,000	5,000,000
Commercial Paper	A1+/P1 to A1+/P2	20,978,661	20,978,661	-	-
Total Investments		\$ 33,740,032	\$ 26,740,032	\$ 2,000,000	\$ 5,000,000

Concentration of Credit Risk – Concentration of credit risk is the risk of loss attributed to the magnitude of the organization’s investment in a single issuer. The College does not have a policy limiting the amount the College is allowed to invest in any one issuer; however, the College evaluates each issuer within which it invests College funds with and assesses the level of risk of each. The College invests with only those issuers with an acceptable estimated risk level.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

The College's investments at June 30, 2011 and 2010 were invested as follows, including commercial paper classified as cash equivalents and excluding the Endowment Fund investments:

Issuer	Investment Type	June 30, 2011		June 30, 2010	
		Fair Market Value	Percentage of Total	Fair Market Value	Percentage of Total
Federal Farm Credit Bank	Notes	\$ 996,182	3%	-	-
Federal Home Loan Bank	Notes	3,955,454	11%	\$ 2,000,000	6%
Federal Home Loan Mortgage Corp.	Notes	1,981,653	5%	3,998,379	12%
Federal National Mortgage Assn.	Notes	1,993,411	5%	3,000,000	9%
ABN AMRO Funding USA LLC	Commercial Paper	999,355	3%	-	-
BG Energy Finance Inc.	Commercial Paper	1,996,713	6%	-	-
Citigroup Funding Inc.	Commercial Paper	999,805	3%	1,998,719	6%
Devon Energy Corporation	Commercial Paper	999,861	3%	-	-
General Electric Capital Corporation	Commercial Paper	1,998,631	6%	3,998,063	12%
Govco	Commercial Paper	1,999,751	6%	1,996,528	6%
John Deere Credit LTD	Commercial Paper	1,999,995	6%	-	-
Mitsui & Co. USA Inc.	Commercial Paper	-	-	1,998,420	6%
Nestle Capital Corp.	Commercial Paper	-	-	999,174	3%
Nestle Finance Int'l. LTD	Commercial Paper	-	-	1,999,482	6%
Prudential Funding LLC	Commercial Paper	-	-	1,998,696	6%
Prudential PLC	Commercial Paper	2,499,750	7%	999,494	3%
Reckitt Benckiser	Commercial Paper	1,997,625	6%	-	-
Sanofe Aventis	Commercial Paper	2,518,566	7%	-	-
Shell International Finance	Commercial Paper	-	-	2,990,252	8%
Sherwin Williams	Commercial Paper	999,939	3%	-	-
Total Capital Canada LTD	Commercial Paper	-	-	1,999,833	6%
Volkswagen America	Commercial Paper	1,999,655	6%	-	-
Volvo Treasury NA LP	Commercial Paper	1,999,283	6%	-	-
Walt Disney Company	Commercial Paper	1,344,833	4%	-	-
Comerica Bank	Certificate of Deposit	-	-	1,041,265	3%
Fifth Third Bank	Certificate of Deposit	-	-	251,460	1%
Wolverine Bank	Certificate of Deposit	1,387,068	4%	2,470,267	7%
Total Investments		\$ 34,667,530	100%	\$ 33,740,032	100%

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

Custodial Credit Risk – Custodial credit risk for investments is the risk that, in the event of a failure of the counterparty, the College will not be able to recover the value of the investments that are in the possession of an outside party. The College does not have a formal policy addressing custodial credit risk; however, all of the College's investments are issued in the name of the College. Custody of the College's certificates of deposit remains with the financial institutions from which they were purchased, while the agency notes, bonds and commercial paper are held in safekeeping by either PNC Capital Markets LLC or Morgan Stanley Smith Barney LLC. In the event that PNC Capital Markets LLC or Morgan Stanley Smith Barney LLC were to become insolvent, and the College's investment account assets were not fully accounted for, each of these accounts would be protected up to a maximum of \$500,000 through Securities Investor Protection Corporation (SIPC). In addition, in the event that SIPC coverage is not adequate to cover a client's loss, Morgan Stanley Smith Barney LLC also carries supplemental insurance protection subject to an aggregate loss limit maximum of \$1.0 billion for the firm, with a no per client sublimit for securities and a \$1.9 million per client limit for the cash portion of any remaining shortfall.

Endowment Fund Investments

Credit Risk – The College has attempted to mitigate credit risk associated with Delta College Endowment Fund (The Fund) investments by contracting with Morgan Stanley Smith Barney LLC to manage the investments of The Fund. The College has established a formal investment and distribution policy that Morgan Stanley Smith Barney LLC must adhere to in their management of the Endowment Fund. The investment and distribution policies of the Endowment Fund, as well as the investment returns, are established, monitored and evaluated by the College's Investment Advisory Committee, which reports directly to the Board of Trustees.

The Delta College Endowment Fund Investment and Distribution Policy limits investment of Endowment Fund monies to the following instruments: bonds, notes or treasury bills of the United States, or its agencies; grade corporate bonds with a weighted average credit quality rating of investment grade; certificates of deposit of institutions which are members of the Federal Deposit Insurance Corporation; commercial paper rated prime by Moody's Investor Services and/or Standard & Poor's Corporation; certain bankers acceptances; convertible securities, bonds and preferred stocks; common stock traded on United States exchanges; international equity investments and American Depository Receipts (ADR's); mutual funds; and alternative investments made using mutual funds, exchange traded funds or separately managed accounts to ensure that daily valuations and liquidity are maintained.

The following investments are only authorized as alternative investment strategies in accordance with the preceding paragraph: short sales; put and call option strategies; commodities futures; direct investment in tangible assets such as real estate, oil and gas, and precious metals; private placements; venture capital financing; and hedge funds. The following investments are prohibited: margin purchases and securities of the Investment Manager including proprietary mutual funds.

Interest Rate Risk – In order to limit interest rate risk, the Endowment Fund investment policy stipulates various maturity limits. Commercial paper maturities may not exceed 270 days, bankers acceptances are limited to 180-day maturities, and the average weighted maturity of the fixed income portfolio shall fall within a range of 3-10 years.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

Concentration of Credit Risk – The Delta College Endowment Fund Investment and Distribution Policy limits the investment in individual securities of any one issuer or in any one alternative investment strategy to 5% of the market value of the assets of The Fund, with a maximum composite of 20% invested in international equities and ADR's, and a maximum composite of 10% invested in alternatives. The 5% limit does not apply to money market funds, mutual funds, except alternative investments, or obligations of the United States federal government or its agencies. As of June 30, 2011 and 2010, the Endowment Fund did not hold any securities of any one issuer in excess of these limits.

Custodial Credit Risk – The Endowment Fund investment policy does not address the issue of custody. The Endowment Fund investments are held by Morgan Stanley Smith Barney LLC as custodian, and are listed under the account name Delta College Endowment Fund. Morgan Stanley Smith Barney LLC's investor protection coverage has been described on the previous page in the Custodial Credit Risk section related to the College's investments outside of the Endowment Fund.

Foreign Currency Risk – All foreign investments held by the Endowment Fund are in the form of ADR's and are denominated in U.S. currency.

At June 30, 2011 the Endowment Fund had the following investments and maturities:

Investment Type	S&P Quality Ratings	Fair Market Value	By Maturity			
			Less Than One Year	1-5 Years	6-10 Years	More Than 10 Years
Corporate Bonds	AA to A-	\$ 911,861	\$ 206,104	\$ 316,299	\$ 389,458	\$ -
Corporate Convertible Bonds *	AA- to A- BBB+ to B	533,325	-	270,404	70,782	192,139
International Convertible Bonds *	BBB+	720,480	46,930	287,087	83,203	303,260
Government Bonds	N/A	43,329	43,329	-	-	-
		988,466	172,932	630,640	184,894	-
		3,197,461	\$ 469,295	\$ 1,504,430	\$ 728,337	\$ 495,399
Preferred Stock	N/A	570,839				
Equities	N/A	6,337,429				
International Equities	N/A	2,059,278				
Alternative Investment Funds	N/A	1,123,191				
Total Investments		\$ 13,288,198				

* Due to the convertible feature of these investments, they are generally not held to maturity.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS – Continued

At June 30, 2010 the Endowment Fund had the following investments and maturities:

Investment Type	S&P Quality Ratings	Fair Market Value	By Maturity			
			Less Than One Year	1-5 Years	6-10 Years	More Than 10 Years
Corporate Bonds	AA to A- BBB-	\$ 932,651	\$ 122,139	\$ 472,601	\$ 337,911	\$ -
		33,015	-	-	-	33,015
Corporate Convertible Bonds *	AAA to A- BBB+ to BBB- Baa3 (Moody's)	469,621	-	245,088	-	224,533
		472,992	32,340	134,025	67,739	238,888
		27,320	-	27,320	-	-
		45,731	-	45,731	-	-
International Convertible Bonds *	A- BBB+	53,815	-	-	-	53,815
		33,405	-	33,405	-	-
Government Bonds	N/A	688,190	84,287	525,292	78,611	-
		2,756,740	\$ 238,766	\$ 1,483,462	\$ 484,261	\$ 550,251
Preferred Stock	N/A	438,886				
Equities	N/A	4,729,842				
International Equities	N/A	1,577,925				
Alternative Investment Funds	N/A	605,275				
Total Investments		\$ 10,108,668				

* Due to the convertible feature of these investments, they are generally not held to maturity.

NOTE 3. PLEDGES RECEIVABLE

As of June 30, 2011 and 2010, donors to the College (including the Delta College Foundation) have made unconditional promises to give (pledges) approximating \$1,300,000 and \$891,000, respectively. Such pledges are discounted to their present value, assuming their respective terms, at applicable discount rates for total discounts at June 30, 2011 and 2010 of \$12,840 and \$19,472, respectively. Management has also established an allowance for uncollectible pledges in the amount of \$29,563 and \$10,101, respectively, as of June 30, 2011 and 2010. Pledges deemed uncollectible are charged against the allowance in the period that determination is made.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 3. PLEDGES RECEIVABLE – Continued

Collection of pledges receivable, net of discount and allowance, as of June 30, 2011 and 2010, are scheduled as follows:

	2011	2010
Less than one year	\$ 527,999	\$ 304,136
One to five years	728,298	556,208
Greater than five years	850	850
Total	<u>\$ 1,257,147</u>	<u>\$ 861,194</u>

NOTE 4. CAPITAL ASSETS

The following tables present the changes in the various capital asset class categories for the years ended June 30, 2011 and 2010:

Year Ended June 30, 2011:

	Estimated Useful Life	Beginning Balance	Additions/ Depreciation	Deletions	Ending Balance
Depreciable Capital Assets:					
Buildings	40 years	\$ 101,083,282	\$ 1,605,778	\$ 688,811	\$ 102,000,249
Land improvements	20-40 years	5,973,013	219,943	13,655	6,179,301
Infrastructure	20-25 years	9,501,124	514,989	60,486	9,955,627
Furniture and equipment	5-20 years	12,823,223	926,285	312,676	13,436,832
Non-depreciable Capital Assets:					
Construction in progress		617,672	2,707,140	2,340,710	984,102
Land		1,351,560	-	-	1,351,560
Fine art collection		57,382	11,370	-	68,752
Total Capital Assets		<u>131,407,256</u>	<u>5,985,505</u>	<u>3,416,338</u>	<u>133,976,423</u>
Less Accumulated Depreciation:					
Buildings		29,727,049	2,505,219	579,198	31,653,070
Land improvements		1,801,119	277,853	13,655	2,065,317
Infrastructure		3,751,858	327,813	59,374	4,020,297
Furniture and equipment		8,287,556	854,815	257,392	8,884,979
Total Accumulated Depreciation		<u>43,567,582</u>	<u>\$ 3,965,700</u>	<u>\$ 909,619</u>	<u>46,623,663</u>
Capital Assets, Net		<u>\$ 87,839,674</u>			<u>\$ 87,352,760</u>

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 4. CAPITAL ASSETS – Continued

Year Ended June 30, 2010:

	Estimated Useful Life	Beginning Balance	Additions/ Depreciation	Deletions	Ending Balance
Depreciable Capital Assets:					
Buildings	40 years	\$ 100,284,604	\$ 910,834	\$ 112,156	\$ 101,083,282
Land improvements	20-40 years	5,734,004	249,592	10,583	5,973,013
Infrastructure	20-25 years	8,700,689	861,344	60,909	9,501,124
Furniture and equipment	5-20 years	12,222,498	1,942,907	1,342,182	12,823,223
Non-depreciable Capital Assets:					
Construction in progress		843,685	1,795,757	2,021,770	617,672
Land		1,351,560	-	-	1,351,560
Fine art collection		57,382	-	-	57,382
Total Capital Assets		<u>129,194,422</u>	<u>5,760,434</u>	<u>3,547,600</u>	<u>131,407,256</u>
Less Accumulated Depreciation:					
Buildings		27,291,925	2,473,769	38,645	29,727,049
Land improvements		1,534,843	276,859	10,583	1,801,119
Infrastructure		3,496,080	316,687	60,909	3,751,858
Furniture and equipment		8,813,210	762,401	1,288,055	8,287,556
Total Accumulated Depreciation		<u>41,136,058</u>	<u>\$ 3,829,716</u>	<u>\$ 1,398,192</u>	<u>43,567,582</u>
Capital Assets, Net		<u>\$ 88,058,364</u>			<u>\$ 87,839,674</u>

NOTE 5. RECOGNITION OF STATE APPROPRIATIONS

The College records revenue from state operating appropriations in accordance with the accounting method described in the annual funding bill passed by the State of Michigan (the State) legislation, which provides that state appropriations are recorded as revenue in the period for which they were appropriated. Accordingly, the College recognizes 100% of the state's fiscal year appropriations as revenue during the College's fiscal year. Also, since state appropriations are distributed over an 11-month period, October through August, the College records a receivable at June 30 each year for the subsequent payments received in July and August. The accrued state appropriation receivable was \$2,500,292 at both June 30, 2011 and 2010.

Based on past experience, for each of the years ended June 30, 2011 and 2010, the College has designated a portion of its unrestricted net assets equal to the July and August payment amounts as estimates of the potential contingency in the event that the State were to change its method of distributing state appropriations that would cause the College to experience a permanent deferral or elimination of state appropriation revenue, as occurred during the 2006-2007 fiscal year.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 6. RETIREMENT PLANS

Defined Benefit Pension Plan – MPSERS

Plan Description – The majority of College employees participate in the Michigan Public School Employees' Retirement System (MPSERS), a statewide multiple employer cost-sharing defined benefit public school employee retirement system governed by the State of Michigan that provides retirement, survivor and disability benefits to plan members and their beneficiaries.

MPSERS provides two defined benefit plans, the Basic Plan and the Member Investment Plan. An employee who participates in the Basic Plan may retire at age 55 with 30 or more years of credited service or at age 60 with 10 or more years of credited service with a retirement benefit, payable monthly for life, equal to 1-1/2 percent of his or her final average compensation multiplied by the number of years of credited service. Final average compensation is the employee's highest total wages earned during a period of 60 consecutive calendar months.

An employee who participates in the Member Investment Plan (MIP) may retire at any age with 30 years of service, or at age 60 with 5 years of credited service, provided the member has worked through his or her 60th birthday and has credited service in each of the five school fiscal years immediately preceding the retirement allowance effective date, with a retirement benefit, payable monthly for life, equal to 1-1/2 percent of the participant's final average compensation multiplied by the number of years of credited service. Final average compensation is the employee's highest total wages earned during a period of 36 consecutive calendar months.

Benefits under both plans, which are established by state statute, are fully vested upon reaching 10 years of service. Vested employees with less than 30 years of service may retire at age 55 under reduced benefits.

In accordance with Public Act 75 of 2010, on July 1, 2010, MPSERS introduced a hybrid retirement plan called Pension Plus. New members who began working on or after July 1, 2010 are required to participate in the Pension Plus Plan. This new plan is a combination of the defined benefit MIP Plan, as previously described, and a newly created defined contribution plan administered by ING Company. Both components of the Pension Plus Plan include member and employer contributions. For the defined contribution component, members are automatically enrolled to contribute 2.0% of their gross wages, but they have the option to increase, decrease, or opt out of this contribution. The College is required to match 50% of the member's defined contribution up to a maximum of 1.0% of the employee's gross wages. Employer contributions to the MIP defined benefit component of the Pension Plus Plan are at a slightly reduced rate than the MPSERS contribution rate required for participants in the Basic and standard MIP Plans.

MPSERS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information. That report may be obtained by writing to MPSERS at 7150 Harris Drive, P.O. Box 30673, Lansing, MI 48909-8103, or on their website at <http://www.michigan.gov/orsschools/>.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 6. RETIREMENT PLANS – Continued

Funding Policy – Employer contributions to MPSERS result from the effects of implementing the School Finance Reform Act. Under these procedures, each College is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis.

Public Act 75 of 2010, in conjunction with Public Act 77, also required all MPSERS members, effective July 1, 2010, to begin contributing a mandatory 3.0% to an irrevocable trust for purposes of funding retiree health care benefits. Members earning less than \$18,000 annually were allowed to contribute 1.5% during the 2010-11 year, but their required contribution increased to 3.0% as of July 1, 2011. These mandatory contributions are nonrefundable. Not soon after this legislation was enacted, a lawsuit was filed against the State claiming that the mandatory contribution requirement is unlawful, and thus far, an initial court ruling has agreed with that claim. This decision however, is being appealed, and until the lawsuit is resolved, reporting units are required to continue to withhold and contribute the 3.0%.

For the year ended June 30, 2011, for MPSERS members who first began work prior to July 1, 2010, the College contributed a fixed rate of 16.94% of covered compensation for the months of July through September, 19.41% for the month of October, and 20.66% for the remainder of the fiscal year. For those MPSERS members who first began work on or after July 1, 2010 and are participants in the Pension Plus Plan, the College contributed to the defined benefit portion of the plan a fixed rate of 15.44% of covered compensation for the months of July through September, 17.91% for the month of October, and 19.16% for the remainder of the fiscal year. In addition to these fixed contribution percentages, the College also contributed a 50% match of the employee’s contribution to the defined contribution portion of the plan, up to a maximum of 1.0% of the employee’s gross wages. During the year ended June 30, 2010, the College contributed a fixed rate of 16.54% of covered compensation for the months July through September and 16.94% for the remainder of the fiscal year. During both years ended June 30, 2011 and 2010, MIP member contribution rates ranged from 3.0% to 6.4% of covered compensation. Basic plan members make no contributions beyond the 3.0% required health care contribution discussed previously.

Post Retirement Benefits – Under the MPSERS Act, all retirees participating in MPSERS have the option of continuing health, dental and vision coverage. Retirees having these coverages contribute an amount equivalent to the monthly cost for Part B Medicare and 0-20% of the monthly premium amount for the health, dental, and vision coverages. Required contributions for post-employment health care benefits are included as part of the College’s total contribution to MPSERS as discussed above.

The following table discloses pertinent information relative to MPSERS funding for the three-year period beginning July 1, 2008 through June 30, 2011. The 2011 data includes the Pension Plus Plan employer and employee contributions, as well as the required employee contributions to the irrevocable health care trust, that were effective beginning July 1, 2010.

	2011	Year Ended June 30, 2010	2009
Funding percentage range	15.44%-20.66%	16.54%-16.94%	16.54%-16.72%
Total College payroll	\$42.6 million	\$43.1 million	\$41.3 million
MPSERS covered compensation	\$31.9 million	\$33.4 million	\$31.6 million
College contributions	\$6,300,000	\$5,600,000	\$5,300,000
Employee contributions	\$1,859,000	\$939,000	\$839,000

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 6. RETIREMENT PLANS – Continued

Defined Contribution Plan – ORP

As an alternative pension option, the College offers all full-time faculty and full-time salaried administrative, professional and Corporate Services employees the opportunity to participate in an Optional Retirement Plan (ORP) administered by Teachers' Insurance and Annuity Association - College Retirement Equities Fund (TIAA-CREF). Upon eligibility to participate in the ORP, employees have 90 days in which to elect participation in either the ORP or the MPSERS plan. The election becomes irrevocable after the 90-day period.

Funding for the ORP consists entirely of employer contributions of 10% of each participating employee's includable compensation. Participants are immediately 100% vested in all ORP contributions. Participating employees elect their own allocation of contributions among the available investment vehicles offered by TIAA-CREF. ORP retirement benefits are based on the accumulation of contributions and the related investment income for each participant. Distribution of retirement benefits is available under the ORP when participants attain age 55, or upon separation of employment.

During the years ended June 30, 2011 and 2010, compensation covered under the ORP approximated \$7,688,000 and \$7,119,000, respectively, resulting in contributions by the College of approximately \$769,000 and \$712,000.

NOTE 7. RISK MANAGEMENT

The College participates in the Michigan Community College Risk Management Authority (Authority) with other Michigan-based community colleges for claims relating to auto, property and liability. The Authority provides a risk pool program that operates as a claims servicing pool for amounts up to member retention limits, and operates as a common risk-sharing management program for losses in excess of member retention amounts up to maximum coverage limits. The College pays an annual premium to the Authority and is responsible for a deductible and all costs, including damages, indemnification, and allocated loss adjustment expenses, for each claim that is within the College's Self-Insured Retention (SIR) limit. The College also participates in the stop loss provision of the program, which is designed to limit the member's maximum cash payments during each July 1 through June 30 year to costs falling within the College's SIR limit. Reinsurance is purchased by the Authority to further limit the risk of loss.

In addition, the College purchases commercial insurance for employee medical benefits and employee injuries (workers' compensation).

NOTE 8. CONTINGENT LIABILITIES

In the normal course of activities, the College is party to various legal actions. The College is of the opinion that the outcome of asserted claims outstanding will not have a material effect on the financial statements.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 9. OPERATING LEASE OBLIGATIONS

The College leases various training facilities and equipment under short-term operating leases, with total lease expense approximating \$42,000 and \$29,000, respectively, for the years ended June 30, 2011 and 2010. At June 30, 2011, the College has noncancellable future lease payments totaling \$30,000 scheduled to be paid during the year ending June 30, 2012.

NOTE 10. CONTRACTUAL COMMITMENTS

The College has outsourced the management and operational support of its information technology services. During the year ended June 30, 2007, the College renewed its contract with SunGard Higher Education for an additional seven-year term, with the new contract period beginning November 2006 and ending October 2013. During the year ended June 30, 2010, SunGard Higher Education offered a Valued Partner Renewal Option to the College that was approved and accepted. The terms of the early renewal include an annual cost reduction beginning November 2010 and a three-year contract extension through October 2016. The current fee schedule calls for monthly payments ranging from \$173,000 to \$193,000 through October 2016, with a total contractual commitment of \$21.5 million over the amended 10-year contract period. The contract also provides for annual payment adjustments based on the Consumer Price Index.

NOTE 11. CAPITAL CONSTRUCTION PROJECTS

During the year ended June 30, 2011, the College completed the renovation of the Delta College Quality Public Broadcasting Stations production studios in the Frank N. Anderson Broadcast Center. Total project expenditures were \$891,000. This project was primarily funded by a gift of \$747,000 from the Andersen Foundation, with the balance funded by institutional reserves.

NOTE 12. ENDOWMENT SPENDING RATE POLICY

The Investment and Distribution Policy for Endowment Funds as adopted by the Board of Trustees authorizes spending of the net appreciation (realized and unrealized) of the investments of endowment funds. Any net appreciation that is distributed is required to be spent for the purposes for which the endowment was established. Under the policy established by the Board, four percent of the previous five-year quarterly moving average market value of each individual endowment is authorized to be distributed annually, although actual distribution is limited to not decrease the individual endowment balances below that of the cumulative original value of the endowment contributions.

NOTES TO FINANCIAL STATEMENTS - Continued
DELTA COLLEGE
JUNE 30, 2011

NOTE 13. DELTA COLLEGE FOUNDATION

The Delta College Foundation (the Foundation) is an independent tax-exempt corporation formed for the purpose of receiving funds for the sole benefit of the College. Contributions received by the Foundation are transferred to the College to be used in the support of the College's educational programs. Such activities include contributing funds to the College's scholarship programs and endowment funds, supplementing or paying for professional development activities of the College's faculty and staff, and transferring donated equipment to the College to be used in general and occupational education programs. The College provides personnel support, supplies and equipment to the Foundation.

Based on the criteria set forth in GASB Statement No. 39, the Foundation is considered a component unit of Delta College. Accordingly, the activity and financial position of the Foundation have been blended with the College's in the accompanying financial statements.

At June 30, 2011 and 2010, the stated value of the net assets of the Foundation approximated \$1,790,000 and \$1,235,000, respectively, which included pledges receivable, net of an allowance for uncollectible pledges, of approximately \$1,257,000 and \$861,000, respectively. Grants and distributions to or on behalf of the College approximated \$1,114,000 and \$1,634,000, respectively, for the years ending June 30, 2011 and 2010.

The Delta College Foundation issues a financial report that includes financial statements and supplementary information. That report may be obtained by writing to Delta College Foundation at 1961 Delta Road, University Center, MI 48710.

**SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
CONSOLIDATING BALANCE SHEET
DELTA COLLEGE
JUNE 30, 2011**

	COMBINED TOTAL	ELIMINATION	GENERAL FUND	DESIGNATED FUND	AUXILIARY ACTIVITIES FUND	EXPENDABLE RESTRICTED FUND	STUDENT LOAN FUND	ENDOWMENT FUND	PLANT FUND	AGENCY FUND	FOUNDATION
ASSETS											
CURRENT ASSETS											
Cash and cash equivalents	\$ 25,277,533	\$ -	\$ 4,521,042	\$ 1,337,301	\$ 2,965,268	\$ 514,684	\$ 738	\$ 584,742	\$ 14,305,318	\$ 302,847	\$ 745,593
Short-term investments	12,897,758	-	-	2,155,321	-	-	-	-	10,511,259	-	231,178
Property taxes receivable	213,008	-	213,008	-	-	-	-	-	-	-	-
State appropriations receivable	2,500,292	-	2,500,292	-	-	-	-	-	-	-	-
Federal and state grants receivable	1,743,973	-	66,631	554,823	-	1,122,519	-	-	-	-	-
Accounts receivable	953,778	-	32,684	713,473	205,526	2,095	-	-	-	-	-
Pledges receivable	527,999	(150,000)	-	-	-	150,000	-	-	-	-	527,999
Inventories	1,155,958	-	168,435	-	987,523	-	-	-	-	-	-
Prepaid expenses and other assets	570,931	-	500,079	27,940	-	-	-	24,523	18,096	-	293
Due from (to) other funds	-	-	-	(89,260)	-	89,260	-	-	-	-	-
TOTAL CURRENT ASSETS	45,841,230	(150,000)	8,002,171	4,699,598	4,158,317	1,878,558	738	609,265	24,834,673	302,847	1,505,063
LONG-TERM INVESTMENTS	22,214,898	-	3,969,751	-	992,504	-	-	13,288,198	3,964,445	-	-
LONG-TERM PLEDGES RECEIVABLE	729,148	(292,050)	-	-	-	292,050	-	-	-	-	729,148
CAPITAL ASSETS											
Land and improvements	7,530,861	-	-	-	-	-	-	-	7,530,861	-	-
Infrastructure	9,955,627	-	-	-	-	-	-	-	9,955,627	-	-
Buildings	102,000,249	-	-	-	-	-	-	-	102,000,249	-	-
Furniture and equipment	13,436,832	-	-	-	-	-	-	-	13,436,832	-	-
Fine art collection	68,752	-	-	-	-	-	-	-	68,752	-	-
Construction in progress	984,102	-	-	-	-	-	-	-	984,102	-	-
Allowance for depreciation	(46,623,663)	-	-	-	-	-	-	-	(46,623,663)	-	-
TOTAL CAPITAL ASSETS	87,352,760	-	-	-	-	-	-	-	87,352,760	-	-
TOTAL ASSETS	\$ 156,138,036	\$ (442,050)	\$ 11,971,922	\$ 4,699,598	\$ 5,150,821	\$ 2,170,608	\$ 738	\$ 13,897,463	\$ 116,151,878	\$ 302,847	\$ 2,234,211
LIABILITIES AND NET ASSETS											
CURRENT LIABILITIES											
Accounts payable	\$ 1,805,679	\$ (442,050)	\$ 457,123	\$ 88,273	\$ 55,285	\$ 252,085	\$ 51	\$ -	\$ 647,405	\$ 302,847	\$ 444,660
Accrued payroll and other compensation	4,244,652	-	3,709,629	297,100	125,075	112,848	-	-	-	-	-
Unearned revenue	1,520,753	-	1,173,315	263,288	-	84,150	-	-	-	-	-
TOTAL CURRENT LIABILITIES	7,571,084	(442,050)	5,340,067	648,661	180,360	449,083	51	-	647,405	302,847	444,660
NET ASSETS											
Invested in capital assets	87,352,760	-	-	-	-	-	-	-	87,352,760	-	-
Restricted for:											
Donor-restricted endowments	9,696,502	-	-	-	-	-	-	9,566,969	-	-	129,533
Expendable scholarships and awards	725,686	-	-	-	-	521,999	-	-	-	-	203,687
Instructional department uses	580,895	-	-	-	-	275,276	-	-	-	-	305,619
Public broadcasting activities	724,895	-	-	-	-	724,895	-	-	-	-	-
Other restricted uses	864,346	-	-	-	-	205,614	-	-	-	-	658,732
Unrestricted (deficit)	48,621,868	-	6,631,855	4,050,937	4,970,461	(6,259)	687	4,330,494	28,151,713	-	491,980
TOTAL NET ASSETS	148,566,952	-	6,631,855	4,050,937	4,970,461	1,721,525	687	13,897,463	115,504,473	-	1,789,551
TOTAL LIABILITIES AND NET ASSETS	\$ 156,138,036	\$ (442,050)	\$ 11,971,922	\$ 4,699,598	\$ 5,150,821	\$ 2,170,608	\$ 738	\$ 13,897,463	\$ 116,151,878	\$ 302,847	\$ 2,234,211

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
CONSOLIDATING STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	COMBINED TOTAL	ELIMINATION	GENERAL FUND	DESIGNATED FUND	AUXILIARY ACTIVITIES FUND	EXPENDABLE RESTRICTED FUND	STUDENT LOAN FUND	ENDOWMENT FUND	PLANT FUND	FOUNDATION
OPERATING REVENUE										
Tuition and fees, net of scholarship allowance of \$7,079,230 in 2011 and \$6,832,092 in 2010	\$ 25,365,022	\$ (7,079,230)	\$ 27,894,405	\$ 4,390,647	\$ -	\$ -	\$ -	\$ -	\$ 159,200	\$ -
Federal grants and contracts	5,450,950	-	-	-	-	5,450,950	-	-	-	-
State grants and contracts	451,620	-	-	-	-	451,620	-	-	-	-
Local and nongovernmental grants and contracts	846,055	-	-	-	-	846,055	-	-	-	-
Public broadcasting gifts	717,969	-	-	-	-	717,969	-	-	-	-
Auxiliary activities, net of scholarship allowance of \$1,636,253 in 2011 and \$1,695,131 in 2010	6,539,588	(1,636,253)	-	-	8,175,841	-	-	-	-	-
Current year expenditures for capital equipment and facility improvements	-	(3,644,795)	-	-	-	-	-	-	3,644,795	-
Miscellaneous	2,256,244	(1,237)	518,332	859,015	-	216,593	-	-	663,541	-
TOTAL OPERATING REVENUE	41,627,448	(12,361,515)	28,412,737	5,249,662	8,175,841	7,683,187	-	-	4,467,536	-
OPERATING EXPENSES										
Instruction	38,595,740	(647,935)	31,655,430	3,269,080	-	4,304,986	-	-	14,179	-
Public services	2,739,674	(648,063)	1,088,102	14,972	-	2,284,663	-	-	-	-
Instructional support	7,758,405	(5,875)	7,121,815	70,515	-	571,950	-	-	-	-
Student services	28,345,550	(8,823,390)	6,678,907	746,218	7,075,659	22,643,972	-	-	24,184	-
Institutional administration	8,215,365	(138,437)	7,302,854	804,706	-	-	-	-	238,712	7,530
Operation and maintenance of facilities	6,914,073	(2,096,578)	5,977,898	-	-	5,042	-	-	3,027,711	-
Depreciation expense	3,965,700	-	-	-	-	-	-	-	3,965,700	-
Fundraising expenses	24,126	-	-	-	-	-	-	-	-	24,126
Other expenses	-	(453,210)	-	-	-	-	-	453,210	-	-
TOTAL OPERATING EXPENSES	96,558,633	(12,813,488)	59,825,006	4,905,491	7,075,659	29,810,613	-	453,210	7,270,486	31,656
OPERATING INCOME (LOSS)	(54,931,185)	451,973	(31,412,269)	344,171	1,100,182	(22,127,426)	-	(453,210)	(2,802,950)	(31,656)
NONOPERATING REVENUE (EXPENSES)										
State appropriations	13,751,600	-	13,751,600	-	-	-	-	-	-	-
Property tax levy	23,112,542	-	23,112,542	-	-	-	-	-	-	-
Pell federal grant revenue	20,805,726	-	-	-	-	20,805,726	-	-	-	-
Gifts	1,275,530	(1,006,257)	21,168	117,267	-	282,667	-	110,622	221,211	1,528,852
Special events, net of expenses of \$67,454 in 2011 and \$66,121 in 2010	121,833	-	-	-	-	-	-	-	-	121,833
Investment income (loss), net of Endowment Fund investment expense of \$101,965 in 2011 and \$92,960 in 2010	2,882,435	(453,210)	116,893	99,458	-	294,988	-	2,644,022	130,333	49,951
Loss on disposition of capital assets	(164,772)	1,237	-	-	-	-	-	-	(166,009)	-
Foundation grants and distributions to or for Delta College	(108,190)	1,006,257	-	-	-	-	-	-	-	(1,114,447)
NET NONOPERATING REVENUE (EXPENSES)	61,676,704	(451,973)	37,002,203	216,725	-	21,383,381	-	2,754,644	185,535	586,189
NET INCOME (LOSS) BEFORE OTHER REVENUE	6,745,519	-	5,589,934	560,896	1,100,182	(744,045)	-	2,301,434	(2,617,415)	554,533
OTHER REVENUE										
Capital gifts and grants	9,348	-	-	-	-	9,348	-	-	-	-
Additions to permanent endowments	239,144	-	-	-	-	-	-	239,144	-	-
TOTAL OTHER REVENUE	248,492	-	-	-	-	9,348	-	239,144	-	-
INCREASE (DECREASE) IN NET ASSETS	6,994,011	-	5,589,934	560,896	1,100,182	(734,697)	-	2,540,578	(2,617,415)	554,533
TRANSFERS IN (OUT)										
NET INCREASE (DECREASE) IN NET ASSETS	6,994,011	-	50,640	613,109	840,441	(434,788)	(312,000)	2,841,755	2,840,321	554,533
NET ASSETS - BEGINNING OF YEAR	141,572,941	-	6,581,215	3,437,828	4,130,020	2,156,313	312,687	11,055,708	112,664,152	1,235,018
NET ASSETS - END OF YEAR	\$ 148,566,952	\$ -	\$ 6,631,855	\$ 4,050,937	\$ 4,970,461	\$ 1,721,525	\$ 687	\$ 13,897,463	\$ 115,504,473	\$ 1,789,551

**SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
 DETAILS OF CERTAIN GENERAL FUND REVENUES
 DELTA COLLEGE
 YEAR ENDED JUNE 30, 2011**

TUITION AND FEES

Tuition	\$	22,419,694
Registration fees		796,004
Course and program fees:		
Excess contact hour fees		1,827,977
Technology fees		1,989,382
Nursing & Dental Hygiene program fees		168,901
Course content fees		13,926
Online course fees		<u>678,521</u>

TOTAL TUITION AND FEES \$ 27,894,405

MISCELLANEOUS REVENUE

Admission fees	\$	135,502
Collegiate ads		9,457
Credit by exam		4,955
Live scan fees		27,430
Miscellaneous		120,010
Parking fines		2,949
Planetarium ticket sales		65,322
Rental of college facilities		53,606
Reserve parking		10,073
Testing		<u>89,028</u>

TOTAL MISCELLANEOUS REVENUE \$ 518,332

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF GENERAL FUND OPERATING EXPENSES
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	SALARIES	FRINGE BENEFITS	SUPPLIES & SERVICES	CAPITAL EXPENDITURES	PROFESSIONAL DEVELOPMENT & TRAVEL	TOTAL
INSTRUCTION						
Social Sciences	\$ 3,076,176	\$ 1,089,259	\$ 33,286	\$ -	\$ 28,200	\$ 4,226,921
Humanities	2,260,578	776,164	33,556	-	21,620	3,091,918
English	3,097,308	1,126,972	23,195	-	29,897	4,277,372
Mathematics & Computer Science	2,039,888	700,055	25,604	-	16,920	2,782,467
Sciences	3,293,626	1,126,647	110,556	-	28,877	4,559,706
Business & Information Technology	2,736,100	948,455	25,137	-	22,590	3,732,282
Health & Wellness	3,812,424	1,429,128	248,492	-	34,303	5,524,347
Technical Trades & Manufacturing	1,999,636	684,284	191,811	-	17,458	2,893,189
Instructional Equipment	-	-	390,133	177,095	-	567,228
TOTAL INSTRUCTION	22,315,736	7,880,964	1,081,770	177,095	199,865	31,655,430
PUBLIC SERVICES						
Television	405,425	163,401	-	-	2,588	571,414
Public Radio	95,876	40,856	-	-	681	137,413
Planetarium and Learning Center	226,211	88,099	63,393	-	1,572	379,275
TOTAL PUBLIC SERVICES	727,512	292,356	63,393	-	4,841	1,088,102
INSTRUCTIONAL SUPPORT						
Office of Vice President of						
Instruction & Learning Services	220,741	51,596	4,589	-	1,730	278,656
Division Chairs	775,934	277,344	11,556	-	7,739	1,072,573
Academic Deans	442,899	177,834	9,940	-	11,622	642,295
Faculty Secretarial & Instructional Support	554,997	272,846	54,175	-	9,509	891,527
Instructional Support Information Technology	-	-	1,250,753	-	-	1,250,753
Computer & Multimedia Laboratories	181,247	41,657	76,962	-	500	300,366
Library & Learning Resources Center	526,808	209,504	141,973	-	5,907	884,192
Teaching Learning Center	300,090	132,560	-	-	3,558	436,208
Academic Testing Center	102,077	46,392	108	-	413	148,990
Instructional Media Technology	118,108	42,966	21,470	-	680	183,224
Fitness & Aquatics Center Instructional Support	106,879	36,443	29,790	5,875	500	179,487
Teaching Enhancement Centers	20,981	5,258	20,696	-	15,826	62,761
Center for Organizational Success	114,346	47,057	11,785	-	4,611	177,799
Accreditation, Articulation & Assessment	44,453	26,757	36,998	-	3,738	111,946
Co-operative Education & Experiential Learning	82,646	44,761	5,063	-	5,084	137,554
Honors Program	1,214	-	6,973	-	3,150	11,337
Telelearning & Distance Learning	126,051	54,884	163,118	-	8,094	352,147
TOTAL INSTRUCTIONAL SUPPORT	3,719,471	1,467,859	1,845,949	5,875	82,661	7,121,815

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF GENERAL FUND OPERATING EXPENSES - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	SALARIES	FRINGE BENEFITS	SUPPLIES & SERVICES	CAPITAL EXPENDITURES	PROFESSIONAL DEVELOPMENT & TRAVEL	TOTAL
STUDENT SERVICES						
Office of Vice President of Student & Education Services	\$ 179,910	\$ 73,090	\$ 38,269	\$ -	\$ 3,982	\$ 295,251
Dean of Student & Educational Services	45,072	14,990	56,488	-	1,968	118,518
Student Services Support Information Technology	-	-	474,420	-	-	474,420
Admissions	287,485	173,353	38,082	-	3,989	502,909
Records & Registration	374,847	150,444	33,842	-	1,723	560,856
Guidance & Counseling	776,812	355,455	6,261	-	7,178	1,145,706
Financial Aid	492,743	245,184	18,068	-	4,861	760,856
Enrollment Management & Student Goodwill	850	231	99,624	-	27,727	128,432
Student Engagement, Leadership & Organizations	253,314	121,785	47,160	-	18,729	440,988
Career & Employment Services	110,703	50,582	14,343	-	1,267	176,895
Marketing & Publications	500	34	493,489	-	537	494,560
Veteran Services	-	-	1,905	-	-	1,905
Collegiate Student Newspaper	31,408	2,253	9,052	-	1,325	44,038
Disability Services	60,292	24,300	4,754	-	430	89,776
Commencement & Student Awards	-	-	14,552	-	-	14,552
Possible Dream Program	43,262	27,364	112	-	600	71,338
Student Testing & Assessment	58,801	31,490	43,677	-	1,515	135,483
Scholarships & Grants	-	-	219,701	-	-	219,701
Ricker Center	123,355	54,085	94,353	-	850	272,643
Midland Center	49,995	30,033	915	-	275	81,218
Learning Centers & Innovative Programs	151,897	42,690	23,188	-	275	218,050
Intercollegiate Athletics	175,492	71,634	117,798	-	65,888	430,812
TOTAL STUDENT SERVICES	3,216,738	1,468,997	1,850,053	-	143,119	6,678,907

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF GENERAL FUND OPERATING EXPENSES - Continued
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	SALARIES	FRINGE BENEFITS	SUPPLIES & SERVICES	CAPITAL EXPENDITURES	PROFESSIONAL DEVELOPMENT & TRAVEL	TOTAL
INSTITUTIONAL ADMINISTRATION						
Board of Trustees	\$ -	\$ -	\$ 10,965	\$ -	\$ 22,867	\$ 33,832
Development Office	249,309	114,107	28,084	-	2,051	393,551
Affirmative Action	83,861	36,004	421	-	500	120,786
President's Office	258,402	111,321	6,651	-	16,884	393,258
Memberships	-	-	82,538	-	4,120	86,658
Miscellaneous	-	-	59,332	-	14,409	73,741
Strategic Planning	-	-	45,077	-	27,255	72,332
Legal	147,772	47,148	49,521	-	6,008	250,449
Audit	-	-	49,312	-	-	49,312
Bank Fees, Collection Expenses & Bad Debts	-	-	997,695	-	-	997,695
Insurance, Unemployment & Other	-	66,021	388,672	-	-	454,693
Communications Technology	156,939	58,288	178,038	-	1,844	395,109
Business Services	228,126	106,022	13,969	-	1,962	350,079
Finance Office	689,369	315,583	50,589	-	11,995	1,067,536
Administrative Support Information Technology	44,525	8,415	719,372	95,179	-	867,491
Human Resources & Staff Recruitment	423,423	195,583	70,829	-	9,044	698,879
Senate	73,200	31,163	4,180	-	2,850	111,393
Post Office	34,408	14,589	8,198	-	275	57,470
Institutional Advancement	278,338	132,230	34,046	-	5,008	449,622
Administrative Services	245,153	88,468	9,866	-	4,791	348,278
Wellness & Professional Development	-	5,377	25,313	-	-	30,690
TOTAL INSTITUTIONAL ADMINISTRATION	2,912,825	1,330,319	2,832,668	95,179	131,863	7,302,854
OPERATION AND MAINTENANCE OF FACILITIES						
Public Safety	410,055	196,417	45,299	-	2,884	654,655
Facilities Management	670,352	275,707	7,006	-	17,143	970,208
Facility Operations	1,523,295	726,362	208,850	-	3,350	2,461,857
Utilities	-	-	1,253,361	-	-	1,253,361
Facility Maintenance & Improvements	-	-	345,133	-	-	345,133
Off-Campus Centers & President's House	-	-	292,684	-	-	292,684
TOTAL OPERATION AND MAINTENANCE OF FACILITIES	2,603,702	1,198,486	2,152,333	-	23,377	5,977,898
TOTAL GENERAL FUND OPERATING EXPENSES	\$ 35,495,984	\$ 13,638,981	\$ 9,826,166	\$ 278,149	\$ 585,726	\$ 59,825,006

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF DESIGNATED FUND
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	REVENUES						EXPENSES						NET INCREASE (DECREASE) IN NET ASSETS	NET ASSETS JUNE 30, 2011	
	NET ASSETS JULY 1, 2010	TUITION AND FEES	MISCELLANEOUS REVENUE	GIFTS	ENDOWMENT AND INVESTMENT INCOME	TOTAL REVENUE	SALARIES	FRINGE BENEFITS	SUPPLIES AND SERVICES	CAPITAL EXPENDITURES	PROFESSIONAL DEVELOPMENT AND TRAVEL	TOTAL EXPENSES			TRANSFERS IN(OUT)
INSTRUCTION															
Corporate Services	\$ 823,391	\$ 2,620,562	\$ -	\$ -	\$ -	\$ 2,620,562	\$ 1,413,712	\$ 394,015	\$ 548,918	\$ -	\$ 1,326	\$ 2,357,971	\$ -	\$ 262,591	\$ 1,085,982
Criminal Justice Training Programs	(442,866)	436,554	-	-	-	436,554	192,214	80,526	90,647	-	1,762	365,149	-	71,405	(371,461)
Lifelong Learning & 50+ Just Like Gold Programs	139,626	516,518	14,075	-	-	530,593	307,172	120,777	96,548	-	1,531	526,028	11,000	15,565	155,191
Summer Arts & Sciences Camp	-	7,320	-	-	-	7,320	5,356	1,229	75	-	-	6,660	-	660	660
Kid's College	42,994	13,676	-	-	-	13,676	2,589	636	10,047	-	-	13,272	-	404	43,398
TOTAL INSTRUCTION	563,145	3,594,630	14,075	-	-	3,608,705	1,921,043	597,183	746,235	-	4,619	3,269,080	11,000	350,625	913,770
PUBLIC SERVICES															
Global Awareness	9,487	-	-	1,000	1,295	2,295	-	-	-	-	-	-	-	2,295	11,782
Delta Productions	507	-	5,130	-	-	5,130	2,592	722	1,713	-	-	5,027	-	103	610
Saginaw Valley Regional Summer Institute	-	-	6,914	-	-	6,914	461	98	5,451	-	934	6,944	-	(30)	(30)
Telelearning Network	6,611	2,115	-	-	-	2,115	-	-	-	-	-	-	-	2,115	8,726
Sailing Program	(70,953)	-	-	-	928	928	-	-	3,001	-	-	3,001	-	(2,073)	(73,026)
TOTAL PUBLIC SERVICES	(54,348)	2,115	12,044	1,000	2,223	17,382	3,053	820	10,165	-	934	14,972	-	2,410	(51,938)
INSTRUCTIONAL SUPPORT															
President's Scholarship Program	201,337	-	-	-	49,417	49,417	-	-	-	-	-	-	(70,380)	(20,963)	180,374
President's Innovation Projects	86,613	-	-	20,235	-	20,235	-	-	15,089	-	-	15,089	50,000	55,146	141,759
Faculty & Instructional Development	13,743	-	70,231	-	-	70,231	-	-	37,991	-	7,227	45,218	50,000	75,013	88,756
Developmental Education	11,567	-	-	-	-	-	-	-	2,869	-	608	3,477	-	(3,477)	8,090
Library Resource Replacement	4,862	-	5,780	-	-	5,780	-	-	1,566	-	-	1,566	-	4,214	9,076
Photography Lab Printing	2,546	-	2,339	-	-	2,339	-	-	857	-	-	857	-	1,482	4,028
Art & Archive Projects	3,080	-	-	-	8,012	8,012	-	-	4,308	-	-	4,308	3,500	7,204	10,284
TOTAL INSTRUCTIONAL SUPPORT	323,748	-	78,350	20,235	57,429	156,014	-	-	62,680	-	7,835	70,515	33,120	118,619	442,367
STUDENT SERVICES															
Student Service Learning Activities	40	-	1,000	-	-	1,000	-	-	1,000	-	-	1,000	-	-	40
Student Educational Services Activities	14,800	-	2,180	2,000	-	4,180	-	-	3,898	-	727	4,625	-	(445)	14,355
Math Calculator Program	5,977	-	5,530	-	-	5,530	-	-	9,244	-	-	9,244	-	(3,714)	2,263
Student Skills Achievement Programs	4,723	-	2,927	-	-	2,927	-	-	3,215	-	-	3,215	-	(288)	4,435
Pioneer Athletic Fundraisers	5,801	-	29,907	11,622	-	41,529	-	-	38,341	-	-	38,341	-	3,188	8,989
Achieving the Dream Program	35,000	-	-	-	-	-	-	-	35,000	-	-	35,000	-	(35,000)	-
Asset Group	38,013	-	-	-	-	-	-	-	-	-	-	-	-	-	38,013
Workstudy Co-op Programs	76,985	-	626,116	-	-	626,116	589,157	65,066	70	-	500	654,793	-	(28,677)	48,308
TOTAL STUDENT SERVICES	181,339	-	667,660	13,622	-	681,282	589,157	65,066	90,768	-	1,227	746,218	-	(64,936)	116,403
INSTITUTIONAL ADMINISTRATION															
Corporate Services Administration	-	793,902	-	-	-	793,902	438,772	117,228	133,910	-	1,256	691,166	(102,736)	-	-
Whiting Projects	379	-	-	24,273	27,747	52,020	-	-	15,479	-	-	15,479	-	36,541	36,920
UNUM Projects	622,659	-	-	-	12,059	12,059	-	-	-	-	-	-	-	12,059	634,718
Technology Improvements	53,018	-	-	-	-	-	-	-	-	-	-	-	-	-	53,018
Flexible Spending Plan Administration	2,799	-	1,280	-	-	1,280	-	-	-	-	-	-	-	1,280	4,079
Administrative Development	-	-	44,797	-	-	44,797	-	-	3,706	-	-	3,706	-	41,091	41,091
Administrative Projects	9,570	-	-	-	-	-	-	-	-	-	-	-	-	-	9,570
Administrative Cost Reserve	76,214	-	-	-	-	-	-	-	-	-	-	-	-	-	76,214
Administrative Reserve for Tax Appeals	76,721	-	-	-	-	-	-	-	-	-	-	-	110,829	110,829	187,550
Self Insurance	1,582,584	-	40,809	-	-	40,809	-	-	8,058	28,160	-	36,218	-	4,591	1,587,175
Gifts In Kind	-	-	-	58,137	-	58,137	-	-	58,137	-	-	58,137	-	-	-
TOTAL INSTITUTIONAL ADMINISTRATION	2,423,944	793,902	86,886	82,410	39,806	1,003,004	438,772	117,228	219,290	28,160	1,256	804,706	8,093	206,391	2,630,335
TOTAL DESIGNATED FUND	\$ 3,437,828	\$ 4,390,647	\$ 859,015	\$ 117,267	\$ 99,458	\$ 5,466,387	\$ 2,952,025	\$ 780,297	\$ 1,129,138	\$ 28,160	\$ 15,871	\$ 4,905,491	\$ 52,213	\$ 613,109	\$ 4,050,937

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF AUXILIARY ACTIVITIES FUND
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	NET ASSETS JULY 1, 2010	OPERATING REVENUES	EXPENSES				TOTAL EXPENSES	OPERATING INCOME (LOSS)	TRANSFERS IN(OUT)	NET ASSETS JUNE 30, 2011
			SALARIES	FRINGE BENEFITS	SUPPLIES AND SERVICES	CAPITAL EXPENSES				
AUXILIARY ACTIVITIES										
Bookstore	\$ 2,615,940	\$ 6,447,355	\$ 447,124	\$ 144,449	\$ 4,809,415	\$ -	\$ 5,400,988	\$ 1,046,367	\$ (254,500)	\$ 3,407,807
Food Services	325,901	1,194,361	383,997	129,954	593,671	-	1,107,622	86,739	(2,741)	409,899
Fitness & Recreation Center	436,346	451,527	230,801	72,083	93,590	-	396,474	55,053	(2,000)	489,399
Carlyon Farmhouse	5,326	-	-	-	-	-	-	-	-	5,326
Planetarium Gift Shop & Conference Services	(14,717)	43,050	9,588	1,320	29,774	-	40,682	2,368	-	(12,349)
Learning Resources Vending	12,312	3,042	-	-	1,296	-	1,296	1,746	-	14,058
TOTAL AUXILIARY ACTIVITIES	<u>3,381,108</u>	<u>8,139,335</u>	<u>\$ 1,071,510</u>	<u>\$ 347,806</u>	<u>\$ 5,527,746</u>	<u>\$ -</u>	<u>6,947,062</u>	<u>1,192,273</u>	<u>(259,241)</u>	<u>4,314,140</u>
INTERNAL SERVICE OPERATIONS										
Internal Service Operations	748,912	814,551	\$ 191,694	\$ 97,213	\$ 509,828	\$ 107,907	906,642	(92,091)	(500)	656,321
Elimination of Rebilled Charges	-	(778,045)	-	-	-	-	(778,045)	-	-	-
NET INTERNAL SERVICE OPERATIONS	<u>748,912</u>	<u>36,506</u>					<u>128,597</u>	<u>(92,091)</u>	<u>(500)</u>	<u>656,321</u>
TOTAL	<u>\$ 4,130,020</u>	<u>\$ 8,175,841</u>					<u>\$ 7,075,659</u>	<u>\$ 1,100,182</u>	<u>\$ (259,741)</u>	<u>\$ 4,970,461</u>

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF EXPENDABLE RESTRICTED FUND
DELTA COLLEGE
YEAR ENDED JUNE 30, 2011

	REVENUES								EXPENSES							NET INCREASE (DECREASE) IN NET ASSETS	NET ASSETS JUNE 30, 2011
	NET	FEDERAL	STATE	LOCAL AND	ENDOWMENT				SUPPLIES	PROFESSIONAL							
	ASSETS	GRANTS AND	GRANTS AND	NONGOVERNMENTAL	AND	MISCELLANEOUS	TOTAL	SALARIES	FRINGE	AND	DEVELOPMENT	TOTAL	TRANSFERS				
JULY 1, 2010	CONTRACTS	CONTRACTS	CONTRACTS	INVESTMENT	REVENUE	REVENUE		BENEFITS	SERVICES	AND	TRAVEL	EXPENSES	IN(OUT)				
INSTRUCTION																	
Corporate Services Grants	\$ 92,584	\$ 3,033,241	\$ 233,331	\$ 31,055	\$ -	\$ 91,000	\$ -	\$ 3,388,627	\$ 1,624,367	\$ 771,698	\$ 983,629	\$ -	\$ 12,257	\$ 3,391,951	\$ -	\$ (3,324)	\$ 89,260
Motorcycle Safety Training Programs	860	3,436	78,703	-	19,651	-	-	101,790	63,480	18,182	17,700	-	2,428	101,790	-	-	860
Endowed Teaching Chair Program	19,775	-	-	-	-	1,672	19,097	20,769	8,546	982	4,072	-	4,624	18,224	(1,638)	907	20,682
Criminal Justice Training Programs	(1,497)	-	12,436	-	6,990	-	-	19,426	3,003	1,197	13,729	-	-	17,929	-	1,497	-
League for Innovation Global Skills Grants	-	-	-	46,632	-	-	-	46,632	32,896	8,195	2,249	-	3,281	46,621	(11)	-	-
MEMIC Foundation Grant	16	-	-	-	-	-	-	-	-	-	16	-	-	16	-	(16)	-
FIPSE Wind Turbine Grant	-	8,979	-	-	-	-	-	8,979	-	-	8,979	-	-	8,979	-	-	-
Wickes Foundation Instructional Program Projects	503,779	-	-	-	-	-	-	-	-	-	6,241	333,064	-	339,305	-	(339,305)	164,474
Perkins Voc Ed Grant - Instructional Equipment	-	380,171	-	-	-	-	-	380,171	-	-	242,395	137,776	-	380,171	-	-	-
TOTAL INSTRUCTION	615,517	3,425,827	324,470	77,687	26,641	92,672	19,097	3,966,394	1,732,292	800,254	1,279,010	470,840	22,590	4,304,986	(1,649)	(340,241)	275,276
PUBLIC SERVICE																	
Substance Abuse Grants	(1,048)	44,784	14,928	14,928	-	-	-	74,640	39,721	23,093	9,513	-	7,524	79,851	-	(5,211)	(6,259)
Possible Dream Program	57,489	-	-	-	-	18,610	34,825	53,435	-	-	14,882	-	3,668	18,550	-	34,885	92,374
Michigan Campus Compact Grants	-	19,844	-	-	-	-	-	19,844	-	-	19,844	-	-	19,844	-	-	-
Ogawakung Mission Restoration Project	325	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	325
Summer Enrichment Math Program	(9,551)	-	-	-	-	16,054	-	16,054	-	-	6,503	-	-	6,503	-	9,551	-
Tech Prep Grant	-	112,121	-	-	-	-	-	112,121	10,070	4,438	51,513	-	46,100	112,121	-	-	-
Planetarium Be A Star	82,440	-	-	-	-	-	18,006	18,006	-	-	-	-	-	-	-	18,006	100,446
Public Broadcasting - Television	908,209	-	-	720,821	186,859	517,952	6,415	1,432,047	232,287	89,107	841,261	648,063	19,596	1,830,314	150,000	(248,267)	659,942
Public Broadcasting - Radio	56,781	-	-	-	3,093	209,365	3,078	215,536	75,881	33,411	104,870	-	3,318	217,480	10,116	8,172	64,953
TOTAL PUBLIC SERVICE	1,094,645	176,749	14,928	735,749	189,952	761,981	62,324	1,941,683	357,959	150,049	1,048,386	648,063	80,206	2,284,663	160,116	(182,864)	911,781
INSTRUCTIONAL SUPPORT																	
Water Treatment Instruction Development	4,569	-	-	-	-	-	-	-	-	-	199	-	10	209	-	(209)	4,360
Health Information Technology Grant - ARRA	-	335,081	-	-	-	-	-	335,081	31,584	14,625	278,427	-	10,445	335,081	-	-	-
ILC Community College Caregiver Training Initiative	-	-	-	7,193	-	-	-	7,193	-	-	7,193	-	-	7,193	-	-	-
MHC Arts & Humanities Touring Grant	-	-	440	-	-	-	-	440	-	-	440	-	-	440	-	-	-
MEATA Spring Conference Grant	-	5,000	-	-	-	-	-	5,000	-	-	5,000	-	-	5,000	-	-	-
Fast Track Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Perkins Program of Study Grants	-	7,981	-	-	-	-	-	7,981	6,438	1,425	118	-	-	7,981	-	-	-
Perkins CAP Leadership Grant	-	37,797	-	-	-	-	-	37,797	-	-	9,284	-	28,513	37,797	-	-	-
Perkins Voc Ed Grant - Professional & Curriculum Dev	-	178,249	-	-	-	-	-	178,249	94,496	56,194	17,965	-	9,594	178,249	-	-	-
TOTAL INSTRUCTIONAL SUPPORT	4,569	564,108	440	7,193	-	-	-	571,741	132,518	72,244	318,626	-	48,562	571,950	-	(209)	4,360
STUDENT SERVICES																	
Perkins Voc Ed Grant - Special Populations	-	170,885	-	-	-	-	-	170,885	159,938	53,678	677	-	1,474	215,767	44,882	-	-
MCAN Planning Grant	-	-	-	5,514	-	-	-	5,514	-	-	2,520	-	-	2,520	-	2,994	2,994
MICUP/MTU Partnership Grant	-	-	8,107	-	-	-	-	8,107	3,908	1,234	1,027	-	1,938	8,107	-	-	-
Title III Strengthening Institutions Program Grant	-	326,279	-	-	-	-	-	326,279	239,461	82,478	1,764	-	2,576	326,279	-	-	-
Academic Competitiveness Grants	-	137,213	-	-	-	-	-	137,213	-	-	137,213	-	-	137,213	-	-	-
Pell Grants	-	20,805,726	-	-	-	-	-	20,805,726	-	-	20,805,726	-	-	20,805,726	-	-	-
Supplemental Educational Opportunity Grant	-	384,373	-	-	-	-	-	384,373	-	-	384,373	-	-	384,373	-	-	-
Federal Workstudy Grant	-	248,674	-	-	-	-	-	248,674	345,857	-	(11,600)	-	-	334,257	85,583	-	-
Job Locator and Development Grant	-	16,842	-	-	-	-	-	16,842	11,593	5,149	-	-	100	16,842	-	-	-
Federal Workstudy Off-Campus	-	-	-	16,262	-	-	-	16,262	-	-	-	-	-	-	(16,262)	-	-
At Risk Grants	-	-	102,307	-	-	-	-	102,307	70,672	31,016	-	-	619	102,307	-	-	-
Scholarships & Awards	436,443	-	-	-	-	155,331	213,567	368,898	4,800	356	305,425	-	-	310,581	27,239	85,556	521,999
TOTAL STUDENT SERVICES	436,443	22,089,992	110,414	21,776	-	155,331	213,567	22,591,080	836,229	173,911	21,627,125	-	6,707	22,643,972	141,442	88,550	524,993
OPERATION AND MAINTENANCE OF FACILITIES																	
BACF Stormwater Signage Grant	-	-	-	3,150	-	-	-	3,150	-	-	3,150	-	-	3,150	-	-	-
NWF Composting Sustainability Grant	-	-	-	500	-	-	-	500	-	-	488	-	-	488	-	12	12
Michigan Justice Training Grant	4,078	-	1,368	-	-	-	-	1,368	-	-	-	-	434	434	-	934	5,012
Drug Enforcement Programs	1,061	-	-	-	-	-	-	-	-	-	970	-	-	970	-	(970)	91
TOTAL OPERATION AND MAINTENANCE OF FACILITIES	5,139	-	1,368	3,650	-	-	-	5,018	-	-	4,608	-	434	5,042	-	(24)	5,115
TOTAL EXPENDABLE RESTRICTED FUND	\$ 2,156,313	\$ 26,256,676	\$ 451,620	\$ 846,055	\$ 216,593	\$ 1,009,984	\$ 294,988	\$ 29,075,916	\$ 3,058,998	\$ 1,196,458	\$ 24,277,755	\$ 1,118,903	\$ 158,499	\$ 29,810,613	\$ 299,909	\$ (434,788)	\$ 1,721,525

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF ENDOWMENT FUND
DELTA COLLEGE
Year Ended June 30, 2011

	NET ASSETS		INTEREST & DIVIDENDS	NET GAIN ON INVESTMENTS	DISTRIBUTIONS	INVESTMENT FEES	NET ASSETS	
	JULY 1, 2010	GIFTS					JUNE 30, 2011	JUNE 30, 2011
ENDOWMENT FUNDS								
Margaret Adams Scholarship	\$ 7,769	\$ -	\$ 162	\$ 1,763	\$ (367)	\$ (71)	\$ 9,256	
Charleen T. Adcock Scholarship	-	37,391	-	-	-	-	37,391	
Athletic Scholarship	251,241	-	5,231	57,013	(10,522)	(2,303)	300,660	
M. Seth Babcock Scholarship	11,740	-	244	2,665	(555)	(108)	13,986	
Mary Ann (McGregor) Badour Scholarship	27,830	-	579	6,316	(1,161)	(255)	33,309	
James & Joy Baker Scholarship	26,618	-	554	6,041	(1,146)	(244)	31,823	
Ormond Barstow/Ludo Frevel Award for Scholarly Achievement	21,861	-	455	4,960	(1,033)	(200)	26,043	
Baxandall Scholarship	40,000	60,000	1,269	8,830	(400)	(488)	109,211	
Bay City Central Class of '41 Scholarship	46,213	2,100	974	10,520	(1,992)	(429)	57,386	
Elzie & Muriel Beaver Scholarship	99,950	-	2,081	22,681	(4,490)	(916)	119,306	
Leonard & Esther Bergstein Scholarship	16,343	-	340	3,709	(762)	(150)	19,480	
Darrell R. Berry Scholarship	21,183	-	441	4,806	(861)	(194)	25,375	
Alfred J. Bladecki Scholarship	7,359	50	154	1,671	(348)	(68)	8,818	
Martin & Emma Block Scholarships	333,484	-	6,943	75,678	(14,314)	(3,057)	398,734	
Peter & Barbra Boyse Program (Restricted)	20,092	500	418	4,560	(760)	(184)	24,626	
Peter D. Boyse President's Scholar Program	1,381,725	-	28,769	313,552	(49,417)	(12,665)	1,661,964	
Business Division Scholarship	106,485	-	2,217	24,165	(5,021)	(976)	126,870	
Carlyon Farmhouse Maintenance	156,444	-	3,258	35,501	(7,066)	(1,434)	186,703	
Donald & Betty Carlyon Scholarship	79,176	2,600	1,678	18,049	(3,453)	(736)	97,314	
Donald & Betty Carlyon Endowed Teaching Chair	148,175	-	3,085	33,624	(6,711)	(1,358)	176,815	
DeeMona Chatman Scholarship	15,385	1,500	337	3,540	(665)	(147)	19,950	
William R. Collings Award for Outstanding Service & Academic Achievement	27,004	-	562	6,129	(1,164)	(248)	32,283	
Lynn Conway Athletic Scholarship	14,744	3,265	330	3,334	(615)	(142)	20,916	
Gilbert A. Currie Estate Scholarships	223,668	-	4,657	50,757	(10,577)	(2,050)	266,455	
Ilau & Phillip Dean Scholarship	22,505	5,000	469	5,107	(888)	(206)	31,987	
Delta Deltah's Scholarship	4,220	-	88	958	(200)	(39)	5,027	
Delta College Employee-Sponsored Scholarship	82,868	100	1,725	18,806	(3,896)	(760)	98,843	
Delta College Planetarium Fund	432,884	7,093	9,126	98,985	(18,006)	(4,012)	526,070	
Robert DeVinney Endowed Teaching Chair	100,700	75	2,097	22,851	(4,508)	(923)	120,292	
Dixon Family Scholarship	48,225	-	1,004	10,944	(2,032)	(442)	57,699	
Herbert Doan Scholarship	6,540	-	136	1,484	(309)	(60)	7,791	
B. Joe & Margery (Knepp) Dodson Scholarship	15,164	7,008	367	3,411	(660)	(153)	25,137	
Frances Dolinski Scholarship	32,740	2,250	707	7,503	(985)	(309)	41,906	
Henry Dolinski Scholarship	37,678	2,250	810	8,624	(1,131)	(355)	47,876	
Dr. Louis W. Doll & Patricia Drury Scholarship	29,383	100	614	6,671	(1,377)	(270)	35,121	
Dow Chemical Company Michigan Operations Award for Physical Science	18,315	-	381	4,157	(786)	(168)	21,899	
Herbert H. & Barbara C. Dow Fund	31,165	-	649	7,073	(1,474)	(286)	37,127	
Jerry & Terry Drake Scholarship & Broadcasting Program Support	168,619	-	3,511	38,264	(6,939)	(1,546)	201,909	
Draper Family Scholarship	10,961	-	229	2,487	(518)	(100)	13,059	
Gene R. Duckworth Scholarship	21,867	-	455	4,963	(1,034)	(200)	26,051	
Fred E. Dulmage Award for Engineering & Technology	16,086	-	335	3,650	(658)	(147)	19,266	
Eldon Enger & Fred Ross Scholarship	16,036	350	337	3,640	(675)	(148)	19,540	
English Division Guest Lecturer	17,173	-	358	3,896	(715)	(157)	20,555	
James E. & Leanne Lutz Erickson Scholarship	15,673	-	326	3,557	(680)	(144)	18,732	
Faculty Executive Committee Award	3,680	-	77	834	(174)	(34)	4,383	
Arthur J. & Bette L. Fisher Scholarship	205,197	-	4,272	46,566	(8,403)	(1,881)	245,751	
Peter & Suzanne Frantz Award for Art	18,573	-	387	4,214	(789)	(170)	22,215	

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF ENDOWMENT FUND - Continued
DELTA COLLEGE
Year Ended June 30, 2011

	NET ASSETS		INTEREST & DIVIDENDS		NET GAIN ON INVESTMENTS		INVESTMENT FEES		NET ASSETS	
	JULY 1, 2010	GIFTS				DISTRIBUTIONS			JUNE 30, 2011	
ENDOWMENT FUNDS - Continued										
Dr. John & Joanne Fuller Scholarship	\$ 18,992	\$ -	\$ 395	\$ 4,309	\$ (824)	\$ (174)	\$ 22,698			
David R. Gamez Scholarship	45,906	8,075	956	10,417	(1,630)	(421)	63,303			
Gerace Construction Scholarship	97,647	-	2,033	22,158	(4,237)	(895)	116,706			
Gerity Broadcasting Company Scholarship	77,857	-	1,621	17,668	(3,682)	(714)	92,750			
Gerstacker Faculty Recognition Award	24,125	-	502	5,475	(985)	(221)	28,896			
Global Education Program	27,391	-	570	6,216	(1,295)	(251)	32,631			
Robert M. Gohlke Scholarship	23,302	-	485	5,288	(1,102)	(214)	27,759			
Gougeon Brothers, Inc. Award for Applied Industrial/Technical	17,173	-	358	3,897	(715)	(157)	20,556			
Russell B. & Grace H. Green Scholarship	31,599	-	658	7,171	(1,371)	(290)	37,767			
Priscilla Bogi Guritza Memorial Scholarship	18,153	-	378	4,119	(858)	(166)	21,626			
Beki Gray Hadley Scholarship	28,620	-	596	6,495	(1,337)	(262)	34,112			
Sarah Hansen Scholarship	8,408	300	177	1,908	(360)	(78)	10,355			
Harry Hawkins Scholarship	12,987	-	270	2,947	(588)	(119)	15,497			
Robert & Joyce Hetzler Family Award for Outstanding Service & Leadership	18,014	-	375	4,087	(766)	(165)	21,545			
Hilde & Walter Heyman Scholarship	14,466	-	301	3,283	(628)	(133)	17,289			
Ada E. Hobbs Scholarship	9,228	-	192	2,095	(436)	(85)	10,994			
Don Holzhei Memorial Scholarship	17,061	400	359	3,877	(625)	(158)	20,914			
Home Builders Association of Bay, Midland & Saginaw Counties	15,343	-	319	3,482	(673)	(141)	18,330			
Honors Student Scholarship	61,300	-	1,276	13,912	(2,900)	(562)	73,026			
James R. & Anita H. Jenkins Family Scholarship	38,303	12,000	885	8,642	(1,017)	(375)	58,438			
Phyllis E. Jones Memorial Scholarship	15,414	-	321	3,497	(669)	(141)	18,422			
S. Preston & Dr. Betty B. Jones Scholarship	60,490	1,000	1,267	13,724	(2,571)	(557)	73,353			
Dan E. Karn Memorial Scholarship	3,132	-	65	712	(148)	(29)	3,732			
Kaufmann Family Scholarship	14,573	-	303	3,308	(632)	(134)	17,418			
Robert F. Keicher Memorial Scholarship	16,903	175	353	3,834	(708)	(155)	20,402			
Dale & Alma Keyser Scholarship	20,967	500	440	4,756	(844)	(193)	25,626			
Walter J. & Sophia M. Kilar Scholarship	17,787	-	370	4,037	(841)	(163)	21,190			
International Order of King's Daughters & Sons Scholarship	20,478	-	426	4,648	(968)	(188)	24,396			
Oscar W. Kloha Scholarship	29,645	-	617	6,728	(1,402)	(272)	35,316			
Robert I. & Marjorie H. Knepp Scholarship	155,848	-	3,245	35,366	(4,281)	(1,429)	188,749			
W.R. & Edith Knepp Scholarship	167,550	-	3,489	38,022	(7,923)	(1,536)	199,602			
W.R. Knepp, Jr. Scholarship	126,813	-	2,640	28,778	(5,997)	(1,162)	151,072			
Daniel P. Kubiak Scholarship	15,117	-	315	3,431	(666)	(139)	18,058			
Gary Laatsch Scholarship	27,082	1,170	583	6,276	(1,272)	(256)	33,583			
Jack LaBreck Scholarship	4,565	-	95	1,036	(216)	(42)	5,438			
Ilene M. Lane Nursing Scholarship	33,126	6,000	739	7,852	(1,078)	(323)	46,316			
Dr. Thomas H. Lane & Janis E. Landry-Lane Scholarship	52,783	5,000	1,099	11,979	(1,666)	(484)	68,711			
Edward & Kathryn (Dunn) Langenburg Award for Education	18,189	500	382	4,126	(741)	(168)	22,288			
Thomas & Rose Mary Laur Scholarship	28,024	2,000	606	6,425	(1,216)	(265)	35,574			
Leo & Evelyn Levy Scholarship	15,743	1,600	346	3,622	(670)	(151)	20,490			
Denise Lovay-Gravlin Memorial Scholarship	15,000	343	318	3,426	(150)	(139)	18,798			
Edward & Kathleen Lunt Scholarship	97,356	-	2,027	22,092	(3,743)	(892)	116,840			
Karen MacArthur Endowed Teaching Chair	90,312	30	1,881	20,498	(3,310)	(828)	108,583			
Thomas & Brenda Mahar Scholarship	18,813	-	392	4,268	(816)	(172)	22,485			
Margaret McAlear Scholarship	28,676	-	597	6,508	(1,232)	(263)	34,286			
James R. McIntyre Award for Health Sciences	18,383	-	383	4,172	(727)	(169)	22,042			
Aceie & Thelma Micho Scholarship	28,980	-	603	6,577	(1,257)	(266)	34,637			

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF ENDOWMENT FUND - Continued
DELTA COLLEGE
Year Ended June 30, 2011

	NET ASSETS		INTEREST &	NET GAIN ON		INVESTMENT	NET
	JULY 1, 2010	GIFTS	DIVIDENDS	INVESTMENTS	DISTRIBUTIONS	FEES	ASSETS
							JUNE 30, 2011
ENDOWMENT FUNDS - Continued							
Rhea Miller Scholarship	\$ 34,069	\$ -	\$ 709	\$ 7,731	\$ (1,479)	\$ (312)	\$ 40,718
Richard & Gloria Miller Scholarship	18,257	-	380	4,143	(752)	(167)	21,861
Frances Goll Mills Award for Nursing	19,745	-	411	4,480	(814)	(181)	23,641
Monitor Sugar Scholarship	14,573	-	303	3,308	(632)	(134)	17,418
Morley Foundation Award for Business Management	19,090	-	397	4,333	(903)	(175)	22,742
Wendell & Ethel Mullison Scholarship	18,543	-	386	4,209	(877)	(170)	22,091
W. Brock Neely Scholarship	21,932	1,000	468	5,010	(795)	(205)	27,410
William H. "Buddy" Oates Scholarship	22,430	-	467	5,090	(1,061)	(206)	26,720
Oscar P. & Louise H. Osthelder Scholarship	68,800	-	1,432	15,613	(3,163)	(632)	82,050
Jesse J. Oswald Scholarship	22,110	-	460	5,018	(824)	(203)	26,561
Marguerite Scull Parker	-	20,000	329	2,232	-	(129)	22,432
Otto C. Pressprich Fund	77,857	-	1,621	17,668	(3,682)	(714)	92,750
Cecelia Randall Scholarship	16,094	-	335	3,652	(761)	(148)	19,172
Newell Remington Scholarship & TLC Support	25,221	4,030	590	6,152	(996)	(256)	34,741
Skip Renker Award for Creative Writing	14,643	-	305	3,322	(629)	(134)	17,507
Renee Rookard Scholarship	53,708	65	1,119	12,190	(2,518)	(492)	64,072
Harold & Norine Rupp Scholarship	14,318	-	298	3,249	(623)	(131)	17,111
Saginaw County Child Development Centers Program	12,215	-	254	2,771	(530)	(112)	14,598
Saginaw Valley Manufacturing Technology Scholarship	27,150	2,500	582	6,272	(1,178)	(255)	35,071
Cliff & Grace Saladine Scholarship	19,444	-	405	4,412	(919)	(178)	23,164
Peggy A. Scott Scholarship	18,262	-	380	4,144	(667)	(167)	21,952
Ralph I. & Archie M. Selby Family Scholarship	13,728	1,000	297	3,148	(546)	(130)	17,497
Gene F. Shrum & Dee Dee (Shrum) Wacksman Scholarship	13,737	-	286	3,117	(590)	(126)	16,424
Van Dewitt & Ruth Simmons Scholarship	121,718	-	2,534	27,622	(5,756)	(1,116)	145,002
John M. Smith & William Wolgast Family Softball Scholarship	15,515	-	323	3,520	(704)	(142)	18,512
Social Science Division Scholarship	14,964	313	317	3,416	(463)	(139)	18,408
Paul Sowatsky Scholarship/Award	20,962	-	436	4,757	(991)	(192)	24,972
James Stark Scholarship	2,654	-	55	602	(125)	(24)	3,162
Eileen & Hugh Starks Scholarship	22,913	200	480	5,223	(951)	(211)	27,654
Sturm Family Broadcast Programming Fund	127,433	-	2,653	28,919	(6,026)	(1,168)	151,811
SunGard Higher Education Endowed Teaching Chair	103,246	-	2,150	23,429	(4,568)	(946)	123,311
SunGard Higher Education Possible Dream Program	27,197	9,700	676	6,491	(871)	(289)	42,904
Julius & Irene Sutto Award for Life Sciences	17,686	275	373	4,044	(713)	(164)	21,501
Paul & Margaret Thompson Scholarship	24,230	50	505	5,498	(1,052)	(222)	29,009
Willie E. Thompson Scholarship	19,103	260	400	4,343	(726)	(176)	23,204
Margaret Timm Award for English	19,126	-	398	4,340	(795)	(175)	22,894
Wesley Timm Award for Social Science	22,634	-	471	5,136	(890)	(207)	27,144
Jim & Janis Van Tiflin Award	16,804	-	350	3,813	(693)	(154)	20,120
Ken & "Miss Mona" White Scholarship	17,556	7,600	421	3,952	(737)	(176)	28,616
Lola Bishop Whitney Award for Foreign Language	82,711	-	1,722	18,770	(3,900)	(758)	98,545
Alice & Jack Wirt Scholarship	152,215	-	3,169	34,541	(7,143)	(1,395)	181,387
Teresa Plackowski-Witucki Scholarship	14,723	400	309	3,348	(633)	(136)	18,011
Wolverine Bank Scholarship	27,236	-	567	6,182	(1,220)	(250)	32,515
Robert R. Zimmerman "Dr. Bob" Scholarship	-	25,297	-	-	-	-	25,297
Alton, Sr., Alma & Alton, Jr. Zucker Scholarship	58,202	-	1,212	13,206	(2,752)	(533)	69,335
Melvin & Hilda Zuehlke Scholarship and Special Needs Assistance Fund	100,942	-	2,102	22,906	(4,582)	(925)	120,443
TOTAL ENDOWMENT FUNDS	\$ 7,784,061	\$ 243,415	\$ 163,643	\$ 1,770,975	\$ (323,240)	\$ (71,885)	\$ 9,566,969

SUPPLEMENTAL SCHEDULES OF OTHER FINANCIAL INFORMATION
DETAILS OF ENDOWMENT FUND - Continued
DELTA COLLEGE
Year Ended June 30, 2011

	NET ASSETS		INTEREST & DIVIDENDS	NET GAIN ON INVESTMENTS	DISTRIBUTIONS	INVESTMENT FEES	NET ASSETS
	JULY 1, 2010	GIFTS					JUNE 30, 2011
FUNDS FUNCTIONING AS ENDOWMENTS							
Peter & Barbra Boyse Program	\$ 182,575	\$ -	\$ 3,801	\$ 41,433	\$ (6,537)	\$ (1,674)	\$ 219,598
Coca-Cola Scholarship	47,033	-	979	10,673	(2,040)	(431)	56,214
Gilbert A. Currie Fund	-	312,000	-	-	-	-	312,000
Delta College Public Radio Fund	89,424	(10,823)	1,862	20,293	(3,030)	(820)	96,906
Delta College Foundation Fund	715,583	-	14,899	162,386	(33,818)	(6,559)	852,491
Delta College Foundation Student Scholarships	127,284	2,000	2,674	28,949	(5,053)	(1,175)	154,679
Delta College Endowed Teaching Chair Challenge Grant Fund	81,259	646	1,692	18,440	(646)	(745)	100,646
Delta College Public TV Fund	53,733	28,670	1,366	12,679	(1,890)	(576)	93,982
Alden B. Dow Fund	37,104	-	773	8,420	(1,755)	(340)	44,202
Laughner Award	12,901	-	269	2,927	(513)	(118)	15,466
Possible Dream Program	1,009,565	75,035	21,020	229,099	(33,954)	(9,254)	1,291,511
Sailing School Program	20,990	-	437	4,762	(928)	(192)	25,069
UNUM Projects	255,003	-	5,309	57,867	(12,059)	(2,337)	303,783
Macauley & Helen Whiting Fund	639,193	-	13,309	145,051	(27,747)	(5,859)	763,947
TOTAL FUNDS FUNCTIONING AS ENDOWMENTS	<u>3,271,647</u>	<u>407,528</u>	<u>68,390</u>	<u>742,979</u>	<u>(129,970)</u>	<u>(30,080)</u>	<u>4,330,494</u>
TOTAL	<u>\$ 11,055,708</u>	<u>\$ 650,943</u>	<u>\$ 232,033</u>	<u>\$ 2,513,954</u>	<u>\$ (453,210)</u>	<u>\$ (101,965)</u>	<u>\$ 13,897,463</u>